## **Public Document Pack**

# **Powys Pensions Board**

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Meetii <b>By Te</b>	ng Venue eams	
	ng Date <b>y, 5 March 2021</b>	Powys
Meetii <b>2.00 p</b>	ng Time om	County Hall Llandrindod Wells Powys LD1 5LG
For further information please contact <b>Carol Johnson</b> 01597 826206 carol.johnson@powys.gov.uk		1 March 2021
	AGI	ENDA
1.	APOLOGIES	
To red	ceive apologies for absence.	
2.	DECLARATIONS OF INTEREST	
To red	ceive any declarations of interest.	
3.	MINUTES OF THE BOARD	
as a c	thorise the Chair to sign the minute correct record. es 5 - 10)	es of the meeting held on 9 November 2020
4.	MATTERS ARISING	
5.	CHAIR'S ANNOUNCEMENTS	

To receive a verbal update from the Chair.

6.

Minutes of the Pensions and Investment Committee held 11 December, 2020. (Pages 11 - 16)

MINUTES OF PENSIONS AND INVESTMENT COMMITTEE

#### 7. REVIEW OF COMPLIANCE WITH TPR CODE 14

To consider updates made with regards to compliance of the TPR Code of Practice 14.

(Pages 17 - 42)

### 8. OPERATIONAL AND ADMINISTRATION REPORT UPDATE

To consider the report.

(Pages 43 - 44)

#### 9. CONFLICTS OF INTEREST

To receive a verbal update.

### 10. REVIEW OF RISK REGISTER [STANDING ITEMS]

To review the Risk Register and consider any new risks. (Pages 45 - 52)

# 11. WALES PENSION PARTNERSHIP [WPP] - INVESTMENT POOLING UPDATE [STANDING ITEM]

To receive a report on the WPP.

(Pages 53 - 54)

### 12. NEW LEGISLATION AND GUIDANCE (STANDING ITEM)

To receive a report on new legislation and guidance.

(To Follow)

## 13. BOARD MEMBER TRAINING [STANDING ITEM]

To receive an update on the Training Needs Analysis. (Pages 55 - 68)

# 14. INTERNAL DISPUTE RESOLUTION PROCEDURE [IDRP] UPDATE [STANDING ITEM]

To receive a verbal update.

### 15. | STANDING ITEMS WITH NO UPDATES REQUIRED

Breaches Register
Cessation of contracting out
Audit Reports

## **Board Communications Log**

(Pages 69 - 72)

#### 16. **FUTURE BOARD MEETINGS**

**2021 –** meetings will be at 1400hrs on: 14 June

- 13 September
- 22 November



# MINUTES OF A MEETING OF THE POWYS PENSIONS BOARD HELD AT BY TEAMS ON MONDAY, 9 NOVEMBER 2020

PRESENT
Gerard Moore (Chair)
Nigel Brinn (Employers Representative)
Wayne Thomas (Employers Representative)
Mick Hutchison (Member Representative)

In attendance Chris Hurst, Pension Fund Manager (Secretary to the Board) Jane Thomas, Section 151 Officer

Observer - Richard Lloyd-Bithell, CIPFA

#### 1. APOLOGIES

There were no apologies for absence.

#### 2. DECLARATIONS OF INTEREST

The Chair advised he was an Associate of The Chartered Institute of Public Finance and Accountancy [CIPFA] and declared an interest if reference was made to CIPFA when discussing the Board's training. The Board agreed that this does not represent a conflict of interest as the Pension Fund Manager is responsible for arranging training.

#### 3. MINUTES OF THE BOARD

The minutes of the last meeting held on 30 September 2020 were agreed as a correct record.

### 4. MATTERS ARISING

The following were noted [Item number refers to the number in previous minutes]:

Item 4 – the Action Plan in respect of the LGPS Cohort Review would be considered by the Board.

Item 6 – Terms of Reference [ToR] update – the ToR had been approved by Full Council. It was noted that within the current ToR there is no scope to make a financial compensation to any Board member other than the Chair. As the current Chair's term of office would come to an end in mid 2021, it was considered that this was the appropriate time to review the ToR again and consider payments etc.

Item 10 – Annual Report - Draft Chairman's Statement – the Board noted that the costs in respect of the Board had been added to the report and therefore this was now complete. The Pension Fund Manager advised that the Annual Report, which forms part of the Pension Fund's Annual Report and Accounts, would be formally adopted by the Pensions & Investment Committee at its meeting on 25 November 2020.

#### 5. CHAIR'S ANNOUNCEMENTS

The Chair advised that the Scheme Advisory Board [SAB] survey had been delayed again. It was noted that the SAB was awaiting legal comments on a proposed question on whether Boards are covered by an insurance policy.

Richard Lloyd-Bithell of CIPFA joined the meeting as an observer.

#### 6. MINUTES OF PENSIONS AND INVESTMENT COMMITTEE

The Board received the Pensions and Investment Committee's minutes for 9 October, 2020.

The Board noted the following:

Risk Register – this would be considered at the next Committee meeting. Equity Risk Management – the Committee was considering an appropriate governance approach to allow speedier decisions in respect of changes to equity protection in response to market changes. The Board would have a role in reviewing the proposed governance arrangements and its transparency.

The Chair reported on the excellent quality of debate at the last Pensions & Investment Committee meeting.

#### 7. REVIEW OF COMPLIANCE WITH TPR CODE 14

The Pension Fund Manager advised that the document had been updated in line with the comments at the previous meeting.

The Board reviewed the following sections and noted the following [numbers refer to the Compliance indicator]:

#### Governing your Scheme [38-60]

46 – an easily accessible library of relevant documents for the Board would be created.

48 – it was noted that the Board is regularly advised of training opportunities.

The Pension Fund Manager agreed to circulate the Training Needs questionnaire, as this was previously completed in February 2019. The Chair advised that the recent WPP training was excellent. It was considered that some training could be done as a Group and could be undertaken when the new members are appointed.

56 – it was agreed that refresher training would be provided to existing Board members at the same time as the new Board members.

53 - 57 – the Training Needs Self-assessment would be recirculated, as this had been undertaken in February 2019.

The Board agreed that a one-off training meeting would be scheduled to coincide with the appointment of the new Board members.

**Publishing information about the schemes** [92-98] this section had been reviewed and updated.

**Providing information to Members** [188 – 210] - this section had been reviewed and updated. The Pension Fund Manager advised that providing information to members was becoming more complicated due to the McCloud case and exit payment cap changes.

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196 – the Board noted that further clarification had been added to this section as a result of discussions at the last meeting.

208 – the Board noted the ongoing work as a result of the first address tracing exercise.

### Resolving issues [216 – 240]

216 – a process for IDRP was in place and consideration of whether any element could be undertaken externally, was an option in the future.

The Board acknowledged the work involved in reviewing and monitoring compliance with the Code.

# 8. OPERATIONAL AND ADMINISTRATION REPORT & UPDATE [STANDING ITEM]

The Board received and noted the Operational and Administration report. The Pension Fund Manager advised that when a large payment was due, the Pension Team would discuss this in advance with the Finance Team to manage the cash flow. He advised that the communication between the two Teams was robust.

#### 9. DATA IMPROVEMENT PLAN

The Board received the Data Improvement Plan and noted the progress. The Chair advised that this was one of the top priorities for TPR. The Board noted that data had improved year on year since the production of the original plan. It was noted that further work was required on those that were classed as "gone away".

# The Board asked that an update be provided on the very high priority actions in the plan.

The Pension Fund Manager advised that he would update the information in respect of the very high priorities and recirculate the document to the Board for further comment, prior to circulation to the Committee.

Nigel Brinn left to attend another meeting.

#### 10. | COMMUNICATIONS POLICY

The Board received the draft Communications Policy. The Chair asked that sections 188 - 210 be cross checked with the TPR Code 14.

The following comments were made in respect of the following paragraphs: 3.1 - it was noted that the non-voting observer position on the Pensions and Investment Committee for a scheme member had been vacant for some time. The Pension Fund Manager agreed that he would develop a protocol and action plan for filling this vacancy and discuss this with the scheme member representatives on the Board. He would also clarify whether the scheme member observer role was restricted to nominations by the recognised trade unions. Reference to annual accounts would be added to this section.

- 3.2 training was mandatory for Board members but currently not for Committee members. The document would be amended to ensure consistency of wording in respect of this.
- 4.11 the Pension Fund Manager advised that the website was updated as and when needed and also following Committee meetings. Information regarding changes to legislation was updated by Hymans and he would check how often this is undertaken.
- 8 reference should be made to Wales Pension Partnership [WPP].

In response to a question, the Pension Fund Manager advised he would consider whether reference should be made to the Responsible Investment Policy in this document.

The Pension Fund Manager advised that he would update the draft policy and recirculate the document to the Board for further comment, prior to circulation to the Committee.

#### 11. GOVERNANCE AND COMPLIANCE STATEMENT

The Board considered the Governance and Compliance Statement which had previously been reviewed three years ago. The Chair asked that a sentence be added to the document setting out the context of the document and that it would be reviewed further when the SAB published its Good Governance guidance.

The following comments were made:

- 2.3.1 details on the quorum would be added
- 3.2 the results of the discussion on whether the scheme member [non-voting] observer on the Committee should be nominated by the recognised trade unions, referred to in agenda item 10, would be reflected here as required.

Appendix A Functions Delegated to the Pensions & Investment Committee – reference to the WPP and its role would be added.

Appendix B Functions Delegated to the Section 151 Officer – General - the wording regarding the limits for expenditure by the Section 151 Officer would be clarified.

Appendix D Governance Compliance Statement - reference to good governance and SAB would be added. The Pension Fund Manager agreed to consider whether reference to the Board should be included in Principle E - Training/Facility Time/Expenses.

The Board noted the Committee was considering the development of an Equity Protection Framework, which may include the establishment of a secondary panel to make timely decisions on equity protection. If the Committee agrees to such a framework, reference would be included in this document.

The Pension Fund Manager advised that he would update the draft policy and recirculate it to the Board for further comment, prior to circulation to the Committee.

# 12. REVIEW OF RISK REGISTER AND CONSIDERATION OF ANY NEW RISKS [STANDING ITEMS]

The Board raised the following comments [the numbers shown are the Risk Reference numbers]:

**PEN 036 -** the Pension Fund Manager advised that discussions were being held with the Council's Commercial Services Team regarding the process to fill the vacant seats and recruiting the replacement of the Chair. Discussions were being held on how to approach scheme members and employers and this would be raised at the employers meeting in December. It was noted that if new members could be recruited a training session could be provided in early February before the Board meeting on 15 February 2021. A timescale for the completion of the action plan would be added.

In respect of the replacement of the Chair, the Pension Fund Manager agreed to include a date by which a new Chair is appointed to enable a handover from the current Chair.

The timing of training sessions was considered. The Board agreed that training of up to an hour would be provided before the scheduled Board meetings in 2021 and these could also be open to Committee members and officers.

The Board recommended that a new risk relating to the implementation of good governance in accordance with SAB guidance should be added to the Risk Register.

# 13. WALES PENSION PARTNERSHIP - INVESTMENT POOLING UPDATE [STANDING ITEM]

The Board noted the update report. The Pension Fund Manager advised that the with the transition of fixed income sub funds to the WPP, the Powys Fund now has over 70% of assets invested within pooled vehicles. The Pension Fund Manager advised that the WPP is currently drafting a climate change policy.

#### 14. NEW LEGISLATION AND GUIDANCE (STANDING ITEM)

The Board noted the report.

The Pension Fund Manager referred to the HMT rules in respect of exit caps. The £95K exit payments cap became law on the 4 November 2020 but the LGPS rules had not been updated to reflect this. The conflict in the rules had not yet impacted on the Fund but this could happen at any time. There is ongoing discussion and the LGA is looking at producing new guidance for Administering Authorities to enable them to undertake their roles before pension regulations catch up with HMT regulations. The Board recognised its focus was on compliance with legislation but the current position was outside of its control.

#### 15. BOARD MEMBER TRAINING [STANDING ITEM]

The Board had covered training issues during other parts of the meeting.

#### 16. | STANDING ITEMS WITH NO UPDATES

The Board noted that there are no new breaches and no new IDRP cases.

## 17. FUTURE BOARD MEETINGS

The Board noted the 2021 meeting dates as follows:

- 15 February
- 14 June
- 13 September
- 22 November

As the meetings are scheduled for 1400hrs, the Board agreed that training sessions would be held, where appropriate, at 1100hrs.

**Gerard Moore (Chair)** 

# MINUTES OF A MEETING OF THE PENSIONS AND INVESTMENT COMMITTEE HELD AT BY TEAMS ON FRIDAY, 11 DECEMBER 2020

#### **PRESENT**

County Councillor P E Lewis (Chair)

County Councillors E A Jones, JG Morris, D H Williams, A W Davies, Mr G Moore, Chair Powys Pension Board

In attendance: Head of Finance, Pension Fund Manager and Financial Reporting & Policy Accountant

Aon representatives – Richard Antrobus, Becky Durran, Rachel Pinder, Simon Mayne and Kenneth Ettles

#### 1. APOLOGIES

Apologies for absence were received from County Councillor T J Van-Rees.

The Committee noted that Mr Martin Weale co-opted member, would be arriving late to the meeting.

#### 2. DECLARATIONS OF INTEREST

Members of the Committee declared interests as members of the Local Government Pensions Scheme. These are personal interests, not prejudicial interests in accordance with Paragraph 12(b) (iv) of the Members Code of Conduct 2016.

#### 3. MINUTES

The Chair was authorised to sign the minutes of the Pensions and Investment Committee meetings held on 25 November 2020 and 3 December as correct records.

#### 4. | GOVERNANCE AND COMPLIANCE STATEMENT

The Committee received the draft interim Governance and Compliance Statement.

The Pension Fund Manager advised that the draft had been considered by the Pension Board and changes had been made as a result of its comments. The Statement would be reviewed again when the Scheme Advisory Board's [SAB] Good Governance Project is completed.

It was moved and duly seconded to approve the Statement.

RESOLVED	Reason for decision
That the updated	To comply with Local Government
Governance and Compliance	Pension Scheme (LGPS)
Statement be approved.	Regulations 2013.

#### 5. GOVERNANCE AND ADMINISTRATION UPDATE

The Committee received the Governance and Administration update report.

The Pension Fund Manager highlighted the Guidance to support the new employer exit flexibilities and SAB's advice on how to manage any conflict between the LGPS regulations and the new exit cap regulations. The Committee noted that the consultation on the draft LGPS regulations in respect of exit cap payments, ended on 18 December and a response would be submitted.

RESOLVED	Reason for decision
That the update report be noted.	To ensure that the Fund continues to focus on high standards of administration and governance.

### 6. WALES PENSION PARTNERSHIP [WPP] UPDATE

The Committee noted the WPP report. The Pension Fund Manager advised that the Joint Governance Committee [JGC] had approved the inclusion of a co-opted (non-voting) pension board scheme member representative on the JGC.

The Committee noted that the WPP had received the "Investment Innovation Award" in the Local Authority Pension Fund [LAPF] Awards.

Resolved	Reason for decision	
That the report be noted.	As per the report.	

#### 7. EXEMPT ITEM

RESOLVED to exclude the public for the following items of business on the grounds that there would be disclosure to them of exempt information under category 3 of The Local Authorities (Access to Information) (Variation) (Wales) Order 2007).

The Chair agreed to take the Quality Monitoring report next.

#### 8. QUARTERLY MONITORING REPORT

The Committee received the Quarterly Monitoring report to 30 September 2020 from Richard Antrobus, Aon.

The Committee noted the increase in the asset valuation over the quarter and the under-performance of Hedge Funds, which would be considered later on the agenda. As Equities were overweight the equity protection mitigated against this and the additional risks. It was reported that there was more liquidity in the property market and values were now considered to be more accurate.

RESOLVED	Reason for decision
That the Quarter 3 monitoring	As per the report.
report be noted.	

#### 9. RUSSELL INVESTMENTS

The Chair welcomed Sasha Mandich, Aidan Quinn and Gerard Fitzpatrick from Russell Investments to the meeting for this item. Mr M Weale joined the meeting.

The Committee received a presentation on the current investment by the WPP in Multi Asset Credit Fund, Global Credit Fund and Absolute Return Bond Fund in which the Powys Pension Fund is invested. It was noted that work is ongoing on the Emerging Markets and Private Markets sub funds, with a hope to launch them in 2021.

The Chair thanked the Russell Investments' representatives for attending the meeting.

#### 10. | ACTUARIAL UPDATE

The Committee received a presentation on the Actuarial update from Becky Durran, Aon.

The Committee noted the status of the Fund at the 2019 valuation in comparison to the 2016 valuation, the improvements in the fund in key areas and the financial assumptions. Since the valuation in 2019 the demographic changes due to COVID-19, expected lower investment returns and the changes in the funding level may have an impact on the fund. These will need to be considered prior to the next tri-annual valuation in 2022. In addition to these, the impact of the following would also need to be considered: the McCloud judgement, the employer flexibilities introduced in September 2020 and the £95k exit cap payments plus a number of other changes including widowers pensions on pre 1988 service and the GMP Equalisations and indexation.

The Committee noted that a workforce plan was being developed to ensure the Pensions Administration Team could continue to meet the more complicated administration of the LGPS and to respond to the changing legislation and guidance. As the cost of the Team was met from the Pension Fund a report regarding the workforce plan would be considered by the Committee.

#### 11. | EQUITY PROTECTION

The Chair welcomed Simon Mayne and Kenneth Ettles, Aon to the meeting.

The Committee received a presentation on the Equity Protection.

The Committee debated the need to continue with equity protection, the level and period of protection. It was noted that the reasons for having equity protection were still valid. Although global equity markets had rebounded from the pandemic induced lows of early 2020, following the unprecedented monetary and fiscal support, it was questioned whether such market gains would continue and downside risks remained.

It was moved and duly seconded to continue with equity protection at the 50% level, the downside protection be set at 15% and that protection be focused on the US region and that it be delegated to the Chair and Vice Chair to finalise the details after circulation to the Committee for comment.

RESOLVED		Reason for decision	
That:		To ensure that continuing	
i.	Equity protection strategy continues at a level of 50% equity exposure	appropriate equity risk management structure is in place.	
ii.	the downside protection be set at 15% and		
iii.	that protection be focused on the US region		
iv.	the final details of the proposal be circulated to the committee for comment and that it be delegated to the Chair and Vice Chair to finalise the new tranche of equity protection.		

Councillor A Davies left the meeting for other Council business.

#### 12. HEDGE FUND UPDATE

The Committee considered the Hedge Fund update report presented by Rachel Pinder, Aon.

The Committee was reminded that two of the current four hedge fund managers had been classed as non-buy and the Fund only wishes to hold "buy" rated managers. It was noted that the WPP does not yet have an appropriate sub fund for the Hedge Fund asset class and it is unclear as to when this may be available.

The Committee considered the options available. It was noted that Aon presented options available through its services, but other options may be available in the market.

It was moved and seconded to redeem the funds from the non-buy rated hedge fund managers, that further information be sought from the WPP regarding the launch of its hedge fund asset class and depending on the response, Aon produces more details regarding options 1, 2 and 3.

RES	SOLVED	Reason for decision	
i.	that the funds from the non- buy rated hedge fund managers be redeemed,	To reduce the volatility of returns whilst continuing to target the required returns over the long	
ii.	further information be sought from the WPP regarding the launch of its hedge fund asset class and	term.	

iii.	depending on the response, Aon produces more details	
	regarding options 1, 2 and 3.	

**County Councillor P E Lewis (Chair)** 



	PENSION REGULATOR CODE OF PRACTICE 14 - COMPLIANCE ANALYSIS Powys Pension Fund	Action Required	Current Position
22	Scheme manager - each public service pension scheme has one or more persons responsible for manging or administering the scheme. Public service pension schemes can have different persons acting as scheme manager for different parts of the pension scheme. For the locally administered schemes, the scheme managers may be the local administering authorities or a person representing an authority or police force.	Action Required	The Administering Authority is designated scheme manager under the regulations.
23	Pension board – the scheme manager (or each scheme manager) for a scheme has a pension board with responsibility for assisting the scheme manager to comply with the scheme regulations and other legislation relating to the governance and administration of the scheme and any requirements imposed by the regulator. The pension board must also assist the scheme manager with such other matters as the scheme regulations may specify. It will be for scheme regulations and the scheme manager to determine precisely what the pension board's role, responsibilities and duties entail.		A Local Pension Board has been established and operates under a prescribed Terms of Reference. The Board was established on
Gov	erning your Scheme		
38	Schemes <b>should</b> establish and maintain policies and arrangements for acquiring and retaining knowledge and understanding to support their pension board members. Schemes <b>should</b> designate a person to take responsibility for ensuring that a framework is developed and implemented.		Training Log kep. Maintened by Secretary to the Board
39	However, it is the responsibility of individual pension board members to ensure that they have the appropriate degree of knowledge and understanding to enable them to properly exercise their functions as a member of the pension board.		Carry out an up to date skills and knowledge analysis. Taking Place in Feb/March 2021
40	Pension board members <b>must be conversant with their scheme rules</b> , which are primarily found in the scheme regulations, and documented administration policies currently in force for their pension scheme. Being 'conversant' means having a working knowledge of the scheme regulations and policies, so that pension board members can use them effectively when carrying out their duties.		Analyse results of Training needa assessment
41	They <b>must also have knowledge and understanding of the law</b> relating to pensions (and any other matters prescribed in legislation) to the degree appropriate for them to be able to carry out their role, responsibilities and duties.		Analyse results of Training needs assessment

42	In terms of documented administration policies, specific documents recording policy about administration will vary from scheme to scheme. However, the following are examples of administration policies which the regulator considers to be particularly pertinent and would expect to be documented where relevant to a pension scheme, and with which pension board members must therefore be conversant where applicable. This list is not exhaustive and other documented policies may fall into this category:  any scheme-approved policies relating to: conflicts of interest and the register of interests record-keeping internal dispute resolution reporting breaches the appointment of pension board members maintaining contributions to the scheme risk assessments/management and risk register policies for the scheme scheme booklets, announcements and other key member and employer communications, which describe scheme policies and procedures the roles, responsibilities and duties of the scheme manager, pension board and individual pension board members In terms of reference, structure and operational policies of the pension board and/or any sub-committee statements of policy about the exercise of discretionary functions, statements of policy about communications with members and scheme employers the pension administration strategy, or equivalent, and any admission body (or equivalent) policies.	Work ongoing to set up Pension Board knowledge/document library (Feb 2021)
	For pension board members of funded pension schemes, documents which record policy about the administration of the scheme will include those relating to funding and investment matters. For example, where relevant they must be conversant with the statement of investment principles and the funding strategy statement.	Available on website
44	Pension board members must also be conversant with any other documented policies relating to the administration of the scheme. For example, where applicable, they must be conversant with policies relating to:  the contribution rate or amount (or the range/variability where there is no one single rate or amount) payable by employers participating in the scheme  statements of assurance (for example, assurance reports from administrators)	Available on Fund website
45	Where DC or DC AVC options are offered, pension board members should also be familiar with the requirements for the payment of member contributions to the providers, the principles relating to the operation of those arrangements, the choice of investments to be offered to members, the provider's investment and fund performance report and the payment schedule for such arrangements.	AVC Training has been carried out. New AVC Risk documetation introduced.
46	Schemes should prepare and keep an updated list of the documents with which they consider pension board members need to be conversant. This will enable them to effectively carry out their role. They should make sure that both the list and the documents are available in accessible formats.	To be included in Pension Board Document Library

	47	The roles, responsibilities and duties of pension boards and their individual members will vary between pension schemes. Matters for which the pension board is responsible will be set out in scheme regulations. Clear guidance on the roles, responsibilities and duties of pension boards and the members of those boards should be set out in scheme documentation.	To be included in Pension Board Document Library
	ДX	Schemes <b>should assist individual pension board members</b> to determine the degree of knowledge and understanding that is sufficient for them to effectively carry out their role, responsibilities and duties as a pension board member.	Carry out an up to date skills and knowledge analysis. Taking Place in Feb/March 2021
	49	Pension board members must have a working knowledge of their scheme regulations and documented administration policies. They should understand their scheme regulations and policies in enough detail to know where they are relevant to an issue and where a particular provision or policy may apply.	Regular Training reviews in place
	50	Pension board members <b>must have knowledge and understanding of the law relating to pensions</b> (and any other prescribed matters) sufficient for them to exercise the functions of their role. Pension board members should be aware of the range and extent of the law relating to pensions which applies to their scheme, and have sufficient understanding of the content and effect of that law to recognise when and how it impacts on their responsibilities and duties.	Regular Training reviews in place
Page 1	51	Pension board members should be able to identify and where relevant challenge any failure to comply with:  the scheme regulations  other legislation relating to the governance and administration of the scheme  any requirements imposed by the regulator, or  any failure to meet the standards and expectations set out in any relevant codes of practice issued by the regulator.	Noted
9	52	Pension board members' breadth of knowledge and understanding <b>should be sufficient</b> to allow them to understand fully and challenge any information or advice they are given. They <b>should understand</b> how that information or advice impacts on any issue or decision relevant to their responsibilities and duties.	Regular Training reviews in place
	53	Pension board members of funded pension schemes <b>should ensure that</b> they have the appropriate degree of knowledge and understanding of funding and investment matters relating to their scheme to enable them to effectively carry out their role. This includes having a working knowledge of provisions in their scheme regulations and administration policies that relate to funding and investment, as well as knowledge and understanding of relevant law relating to pensions.	Carry out an up to date skills and knowledge analysis. Taking Place in Feb/March 2021
	54	All board members <b>should attain appropriate knowledge</b> so that they are able to understand the relevant law in relation to their scheme and role. The degree of knowledge and understanding required of pension board members may vary according to the role of the board member, as well as the expertise of the board member. For example, a board member who is also a pensions law expert (for instance, as a result of their day job) <b>should have a greater level of knowledge</b> than that considered appropriate for board members without this background.	Carry out an up to date skills and knowledge analysis. Taking Place in Feb/March 2021
	55	Pension board members <b>should invest sufficient time in their learning and development</b> alongside their other responsibilities and duties. <b>Schemes should provide</b> pension board members with the relevant training and support that they require. Training is an important part of the individual's role and will help to ensure that they have the necessary knowledge and understanding to effectively meet their legal obligations.	Training Needs Self Assessment carried out feb 2019
	56	Newly appointed pension <b>board members should be aware</b> that their responsibilities and duties as a pension board member begin from the date they take up their post. Therefore, they <b>should immediately start to familiarise</b> themselves with the scheme regulations, documents recording policy about the administration	Training Needs Self Assessment distributed March 2020. Each new board member received one to ne training with the Chair.

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64	Scheme regulations must include provision requiring the pension board to include employer representatives and member representatives in equal numbers.	Equal numbers appointed and each Board meeting is quorate
70	Some, if not all, of the 'Seven principles of public life' (formerly known as the 'Nolan principles') will already apply to people carrying out roles in public service pension schemes, for example through the Ministerial code, Civil Service code or other codes of conduct. These <b>principles should be applied to all pension board members</b> in the exercise of their functions as they require the highest standards of conduct. <b>Schemes should incorporate the principles in</b> to any codes of conduct (and across their policies and processes) and other internal standards for pension boards.	Nolan's principles circulated to Board.
73	Scheme regulations will set out matters for which the pension board is responsible. <b>Schemes should set out</b> clear guidance on the roles, responsibilities and duties of pension boards and the members of those boards in scheme documentation. This <b>should cover</b> , for example, whether they have responsibility for administering or monitoring the administration of the scheme; developing, delivering or overseeing compliance with requirements for governance and/or administration policies; and taking or scrutinising decisions relating to governance and/or administration. Regardless of their remit, potential conflicts of interest affecting pension board members need to be identified, monitored and managed effectively.	Chairman meets with new members to provide guidance and explanation of expectations
74	Schemes should consider potential conflicts of interest in relation to the full scope of roles, responsibilities and duties of pension board members. It is recommended that all those involved in the management or administration of public service pension schemes take professional legal advice when considering issues to do with conflicts of interest.	
Page 21	Schemes should ensure that there is an agreed and documented conflicts policy and procedure, which includes identifying, monitoring and managing potential conflicts of interest. They should keep this under regular review. Policies and procedures should include examples of scenarios giving rise to conflicts of interest, how a conflict might arise specifically in relation to a pension board member and the process that pension board members and scheme managers should follow to address a situation where board members are subject to a potential or actual conflict of interest.	To be discussed at March 2021 Meeting
77	Broadly, schemes should consider potential conflicts of interest in three stages:  identifying  monitoring, and  managing.	To be discussed at March 2021 Meeting
78	Schemes should cultivate a culture of openness and transparency. They should recognise the need for continual consideration of potential conflicts. Disclosure of interests which have the potential to become conflicts of interest should not be ignored. Pension board members should have a clear understanding of their role and the circumstances in which they may find themselves in a position of conflict of interest. They should know how to manage potential conflicts.	COI declared at every Board meeting
79	Pension board members, and people who are proposed to be appointed to a pension board, must provide scheme managers with information that they reasonably require to be satisfied that pension board members and proposed members do not have a conflict of interest.	

8	Schemes should ensure that pension board members are appointed under procedures that require them to disclose any interests, including other responsibilities, which could become conflicts of interest and which may adversely affect their suitability for the role, before they are appointed.		Identified at interview/appointment
8	All terms of engagement, for example appointment letters, <b>should include a clause requiring disclosure</b> of all interests, including any other responsibilities, which have the potential to become conflicts of interest, as soon as they arise. All interests disclosed should be recorded. See the section of this code on 'Monitoring potential conflicts'.		To be discussed at March 2021 Meeting
8	Schemes should take time to consider what important matters or decisions are likely to be considered during, for example, the year ahead and identify and consider any potential or actual conflicts of interest that may arise in the future. Pension board members should be notified as soon as practically possible and mitigations should be put in place to prevent these conflicts from materialising.		Would be identified in the workplan
8	As part of their risk assessment process, schemes should identify, evaluate and manage dual interests which have the potential to become conflicts of interest and pose a risk to the scheme and possibly members, if they are not mitigated. Schemes should evaluate the nature of any dual interests and assess the likely consequences were a conflict of interest to materialise.		Would be identified in the workplan
Page 22	A register of interests should provide a simple and effective means of recording and monitoring dual interests and responsibilities.  Schemes should also capture decisions about how to manage potential conflicts of interest in their risk registers or elsewhere. The register of interests and other relevant documents should be circulated to the pension board for ongoing review and published, for example on a scheme's website.		To be discussed at March 2021 Meeting
8	Conflicts of interest should be included as an opening agenda item at board meetings and revisited during the meeting, where necessar This provides an opportunity for those present to declare any interests, including other responsibilities, which have the potential to become conflicts of interest, and to minute discussions about how they will be managed to prevent an actual conflict arising.	<i>y.</i>	COI declared at every Board meeting
8	Schemes should establish and operate procedures which ensure that pension boards are not compromised by potentially conflicted members. They should consider and determine the roles and responsibilities of pension boards and individual board members carefully tensure that conflicts of interest do not arise, nor are perceived to have arisen.	0	
9	While scheme regulations <b>must require pension boards to have an equal number</b> of employer and member representatives, there is flexibility to design arrangements which best suit each scheme.		Equal numbers appointed and each Board meeting is quorate

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	91	Arrangements should be designed with regard to the principles of proportionality, fairness and transparency, and with the aim of ensuring that a pension board has the right balance of skills, experience and representation (for example, of membership categories and categories of employers participating in the scheme). Those responsible for appointing members to a pension board should also consider the mix of skills and experience needed on the pension board in order for the board to operate effectively in light of its particular role, responsibilities and duties.	On-going traing needs analysis and training required
	Publish	ing Information about Schemes	
		The scheme manager for a public service scheme must publish information about the pension board for the scheme(s) and keep that information up-to-date.	Available on website
ט		The information must include:	See above
Page 23		who the members of the pension board are	
$\ddot{\omega}$	93	representation on the board of members of the scheme(s), and	
		the matters falling within the pension board's responsibility.	
	94	Scheme members will want to know that their scheme is being efficiently and effectively managed. Public service pension schemes should have a properly constituted, trained and competent pension board, which is responsible for assisting the scheme manager to comply with the scheme regulations and other legislation relating to the governance and administration of the scheme and requirements imposed by the regulator.	Powy Pension Board terms of reference provides the detail
	95	Scheme managers must publish the information required about the pension board and keep that information up-to-date. This will ensure that scheme members can easily access information about who the pension board members are, how pension scheme members are represented on the pension board and the responsibilities of the board as a whole.	Available on website

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96	When publishing information about the identity of pension board members, the representation of scheme members and matters for which the board is responsible, <b>schemes should also publish</b> useful related information about the pension board such as:  the employment and job title (where relevant) and any other relevant position held by each board member the pension board appointment process	Discussed at Pension Board and happy to leave in current state.
	who each pension board member represents  the full terms of reference for the pension board, including details of how it will operate, and  any specific roles and responsibilities of individual pension board members.	
97	Schemes <b>should also consider publishing information</b> about pension board business, for example board papers, agendas and minutes of meetings (redacted to the extent that they contain confidential information and/or data covered by the Data Protection Act 1998). They <b>should consider any requests for additional information</b> to be published, to encourage scheme member engagement and promote a culture of transparency.	Link to Corporate website where agendas and reports are held
98 P	Scheme managers must ensure that information published about the pension board is kept up-to-date. Schemes should have policies and processes to monitor all published data on an ongoing basis to ensure it is accurate and complete.	Minutes regularly uploaded and documentation reviewed.
age 2	naging Risks	
104	Good internal controls are an important characteristic of a well-run scheme and one of the main components of the scheme manager's role in securing the effective governance and administration of the scheme. Internal controls can help protect pension schemes from adverse risks, which could be detrimental to the scheme and members if they are not mitigated.	Discussed at each Board meeting
105	Scheme managers must establish and operate internal controls. These should address significant risks which are likely to have a material impact on the scheme. Scheme managers should employ a risk-based approach and ensure that sufficient time and attention is spent on identifying, evaluating and managing risks and developing and monitoring appropriate controls. They should seek advice, as necessary.	Discussed at each Board meeting

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		Before implementing an internal controls framework, schemes should carry out a risk assessment. They should begin by:	Discussed at each Board meeting
	106	setting the objectives of the scheme  determining the various functions and activities carried out in the running of the scheme, and	
		identifying the main risks associated with those objectives, functions and activities.	
}		An effective risk assessment process will help schemes to identify a wide range of internal and external risks, which are critical to the scheme and members. When identifying risks, schemes should refer to relevant sources of information, such as records of internal disputes and legislative breaches, the register of interests, internal and external audit reports and service contracts.	Discussed at each Board meeting
	108	Once schemes have identified risks, they should record them in a risk register and review them regularly. Schemes should keep appropriate records to help scheme managers demonstrate steps they have taken to comply, if necessary, with legal requirements.	Discussed at each Board meeting
	109	should consider both these areas when determining the order of priority for managing risks and focus on those areas where the impact and likelihood of a risk materialising is high.	Discussed at each Board meeting
Page 25	110	administering authority. Schemes should review their existing arrangements and procedures to determine whether they can prevent and detect errors in scheme operations and help mitigate pension scheme-related risks. For example, schemes could obtain assurance about their existing controls through direct testing or by obtaining reports on controls. Any such review should be appropriate to the outcome of the risk evaluation.	Discussed at each Board meeting
		Schemes should consider what internal controls are appropriate to mitigate the main risks they have identified and how best to monitor them. For example, the scheme manager(s) for a funded scheme should establish and operate internal controls that regularly assess the effectiveness of investment-related decision making. Scheme managers for all pension schemes should establish and operate internal controls that regularly assess the effectiveness of data management and record-keeping.	Discussed at each Board meeting
	113	Risk assessment is a continual process and should take account of a changing environment and new and emerging risks, including significant changes in or affecting the scheme and employers who participate in the scheme.	Discussed at each Board meeting
		For example, where relevant, schemes should put in place systems and processes for making an objective assessment of the strength of an employer's covenant (which should include analysis of their financial position, prospects and ability to pay the necessary employer contributions).	In Place - exercise to be undertaken to coordinate with Funding Strategy Statement review and Valuation. Review Commencing Sept 2020
		An effective risk assessment process will provide a mechanism to detect weaknesses at an early stage. Schemes should periodically review the adequacy of internal controls in:	Investment Strategy Statement was currently under review and the MIFID II [The Markets in Financial Instruments
		mitigating risks	Directive II] needed to be taken into account.
	115	supporting longer-term strategic aims, for example relating to investments	
		identifying success (or otherwise) in achieving agreed objectives, and	
		providing a framework against which compliance with the scheme regulations and legislation can be monitored.	
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116	Internal or external audits and/or quality assurance processes should ensure that adequate internal controls are in place and being operated effectively. Reviews should take place when substantial changes take place, such as changes to pension scheme personnel, implementation of new administration systems or processes, or where a control has been found to be inadequate.	March 2020. Board reviewed report completed in Feb 20 and made observations. Board received assurances on the findings.
119	The legal requirements relating to internal controls apply equally where schemes outsource services connected with the running of the scheme. Providers should be required to demonstrate that they will have adequate internal controls in their tenders for delivering services. The requirements should be incorporated in the terms of engagement and contract between the scheme and service provider. Outsourced services may include, for example, the maintenance of records and data, calculation of benefits and investment management services. Where services are outsourced, scheme managers should be satisfied that internal controls associated with those services are adequate and effective.	
120	An increasing number of service providers are obtaining independent assurance reports to help demonstrate their abilit to deliver quality administration services. Schemes should ask their service providers to demonstrate that they have adequate internal controls relating to the services they provide. It is vital that schemes ensure they receive sufficient assurance from service providers. For example, the information from providers should be sufficiently detailed and comprehensive and the service level agreements should cover all services that are outsourced. Schemes should also consider including provisions in contracts for outsourced services requiring compliance with appropriate standards. This should help to ensure effective administration.	
Adm	inistration	
124	Failure to maintain complete and accurate records and put in place effective internal controls to achieve this can affect the ability of schemes to carry out basic functions. Poor record-keeping can result in schemes failing to pay benefits in accordance with scheme regulations, processing incorrect transactions and ultimately paying members incorrect benefits. For funded schemes, it may lead to schemes managing investment risks ineffectively. There is also the potential for the maladministration of members' contributions and failure to identify any misappropriation of assets. Schemes should be able to demonstrate to the regulator, where required, that they keep accurate, up-to-date and enduring records to be able to govern and administer their pension scheme efficiently.	Data Quality testing Undertaken in May 2018, 2019 and 2020
125	Scheme managers must establish and operate adequate internal controls, which should include processes and systems to support record-keeping requirements and ensure that they are effective at all times.	Monthly and annual data checking exercise
	Scheme managers must ensure that member data across all membership categories specified in the Record Keeping Regulations is complete and accurate. Member data should be subject to regular data evaluation.	Monthly and annual data checking exercise
127	Scheme managers must keep specific member data, which will enable them to uniquely identify a scheme member and calculate benefits correctly. This is particularly important with the establishment of career average revalued earnings (CARE) schemes. Scheme managers must be able to provide members with accurate information regarding their pension benefits (accrued benefits to date and their future projected entitlements) in accordance with legislative requirements, as well as pay the right benefits to the right person (including all beneficiaries) at the right time.	Final Salary and CARE data held in Admin system accordingly

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128	Schemes should require participating employers to provide them with timely and accurate data in order for the scheme manager to be able to fulfil their legal obligations. Schemes should seek to ensure that processes are established by employers which enable the transmission of complete and accurate data from the outset. Processes will vary from employer to employer, depending on factors such as employee turnover, pay periods, number of employees who are members and the timing and number of payroll processing systems.	Finance check monthly. Annual letter of compliance issued to employers.
129	Schemes should seek to ensure that employers understand the main events which require information about members to be passed from the employer to the scheme and/or another employer, such as when an employee:  joins or leaves the scheme  changes their rate of contributions  changes their name, address or salary  changes their member status, and  transfers employment between scheme employers.	Guidance and training provided at time of Admission into Fund. Iconnect allows electronic input and updating.
Page	Schemes should ensure that appropriate procedures and timescales are in place for scheme employers to provide updated information when member data changes, for checking scheme data against employer data and for receiving information which may affect the profile of the scheme. If an employer fails to act according to the procedures set out above, meaning that they and/or scheme managers may not be complying with legal requirements, those under a statutory duty to report breaches of the law to the regulator under section 70 of the Pensions Act 2004 should assess whether there has been a relevant breach and take action as necessary.	Guidance and training provided at time of Admission into Fund
	Schemes should be able to trace the flow of funds into and out of the scheme and reconcile these against expected contributions and scheme costs. In doing so, they will have clear oversight of the core scheme transactions and should be able to mitigate risks swiftly.	Finance Section carry out checks
	Scheme managers <b>must keep records of transactions made to and from</b> the scheme and any amount due to the scheme which has been written off. They <b>should be able to demonstra</b> te that they do so.	Audit trails available in Admin system and quarterly reconciliation with Finance.
1 144	Scheme managers must keep records of pension board meetings including any decisions made. Schemes should also keep records of key discussions, which may include topics such as compliance with policies relating to administration of the scheme.	Available in Minutes and held on fund website
	Scheme managers must also keep records relating to any decision taken by members of the pension board other than at a pension board meeting, or taken by a committee/sub-committee, which has not been ratified by the pension board. The records must include the date, time and place of the decision and the names of board members participating in that decision. This will ensure that there is a clear and transparent audit trail of the decisions made in relation to the scheme.	Available in Minutes

	135	Schemes should retain records for as long as they are needed. It is likely that data will need to be held for long periods of time and schemes will need to retain some records for a member even after that individual has retired, ensuring that pension benefits can be properly administered over the lifetime of the member and their beneficiaries. Schemes should have in place adequate systems and processes to enable the retention of records for the necessary time periods.	Currently 15 years following GDPR review.
	136	Schemes should have policies and processes that monitor data on an ongoing basis to ensure it is accurate and complete, regardless of the volume of scheme transactions. This should be in relation to all membership categories, including pensioner member data where queries may arise once the pension is being paid.	Data Improvement Plan in place on fund website and regularly reviewed
	137	Schemes should adopt a proportionate and risk-based approach to monitoring, based on any known or historical issues that may have occurred in relation to the scheme's administration. This is particularly important for the effective administration of CARE pension schemes, which requires schemes to hold significantly more data than needed for final salary schemes.	Monthly and annual data monitor and cleanse processes in place.
	138	Schemes should continually review their data and carry out a data review exercise at least annually. This should include an assessment of the accuracy and completeness of the member information data held. Schemes should decide the frequency and nature of the review in light of factors such as the level of data quality, any issues identified and key scheme events.	Data Quality Testing and Improvement Plan in place and regularly reviewed
		Where there has been a change of administrator or the administration system/platform, schemes should review and cleanse data records and satisfy themselves that all data are complete and accurate.	Completed in 2019
Page 28		Where schemes identify poor quality or missing data, they should put a data improvement plan in place to address these issues. The plan should have specific data improvement measures which schemes can monitor and a defined end date within a reasonable timeframe when the scheme will have complete and accurate data.	Data Quality testing and Improvement Plan, but monitored Annually
	142	Schemes should ensure that member records are reconciled with information held by the employer, for example postal address or electronic address (email address) changes and new starters. Schemes should also ensure that the numbers of scheme members is as expected based on the number of leavers and joiners since the last reconciliation. Schemes should be able to determine those members who are approaching retirement, those who are active members and those who are deferred members.	Monthly/Annual Reconciliation
	$\tau + 2$	Schemes must ensure that processes that are created to manage scheme member data meet the requirements of the Data Protection Act 1998 and the data protection principles.	reviewed under GDPR May 2018
	144	<ul> <li>Schemes should understand:</li> <li>their obligations as data controllers and who the data processors are in relation to the scheme</li> <li>the difference between personal data and sensitive personal data (as defined in the Data Protection Act 1998)</li> <li>how data are held and how they should respond to data requests from different parties</li> <li>the systems which need to be in place to store, move and destroy data, and</li> <li>how data protection affects member communications.</li> </ul>	reviewed under GDPR May 2018
	146	Where applicable, schemes should be able to demonstrate that they keep records in accordance with these and any other relevant legal requirements. Schemes should read the relevant legislation and any guidance in conjunction with this code where applicable.	reviewed under GDPR May 2018
	Mainta	aining Contributions	

147	Employer contributions must be paid to the scheme in accordance with any requirements in the scheme regulations. Where employer contributions are not paid on or before the date they are due under the scheme and the scheme manager has reasonable cause to believe that the failure is likely to be of material significance to the regulator in the exercise of any of its functions, the scheme manager must give a written report of the matter to the regulator as soon as reasonably practicable.	
148	at the latest by the 19th day of the month following the deduction, or by the 22nd day if paid electronically (the 'prescribed period'), or earlier if required by scheme regulations. References to 'days' means all days. References to 'working days' do not include Saturdays, Sundays or Bank Holidays.	Breaches Log and procedure in place. Ongoing risk requiring monitoring
149	failure is likely to be of material significance to the regulator in the exercise of any of its functions, they must give notice of the failure to the regulator and the member within a reasonable period after the end of the prescribed period. Where there is a failure to pay employee contributions on an earlier date in accordance with scheme regulations, schemes should also consider their statutory duty under section 70 of the Pensions Act 2004 to assess and if necessary report breaches of the law. For more information about reporting breaches of the law, see this section of the code.	Breaches Log and procedure in place.
150	As part of the requirement to establish and operate adequate internal controls, scheme managers should ensure that there are effective procedures and processes in place to identify payment failures that are – and are not – of material significance to the regulator. A 'payment failure' is where contribution payments are not paid to the scheme by the due date(s), or within the prescribed period and a 'materially significant payment failure' refers to a payment failure which is likely to be of material significance to the regulator in the exercise of its functions.	Breaches Log and Policy in place
151	Schemes <b>should monitor pension contributions, resolve payment issues and report payment failures, as appropriate,</b> so that the scheme is administered and managed in accordance with the scheme regulations and other legal requirements.	Breaches Log and procedure in place. Ongoing risk requiring monitoring
152	Adequate procedures and processes are likely to involve:  developing a record to monitor the payment of contributions  monitoring the payment of contributions  managing overdue contributions, and  reporting materially significant payment failures.	
153	These procedures and processes should help scheme managers to meet their statutory duty to report materially significant payment failures to the regulator, as well as ensuring the effective management of scheme contributions and payment of the right pension.	Breaches Log and Policy in place
155	Public service pension schemes which meet these exemptions should nonetheless develop a record for monitoring the payment of contributions to the scheme (a contribution monitoring record, which must reflect any requirements in scheme regulations where relevant). Schemes should prepare thecontributions monitoring record in consultation with employees.	Work ongoing to review and develop procedure
156	A contributions monitoring record will enable schemes to check whether contributions have been paid on time and in full, and, if they have not, provide a trigger for escalation for schemes to investigate the payment failure and consideration of whether scheme managers need to report to the regulator and, where relevant, members.	Work ongoing to review and develop procedure

		A contributions monitoring record should include the following information:	Work ongoing to review and develop
		• contribution rates	procedure
	157	• the date(s) on or before which employer contributions are to be paid to the scheme	
		• the date by when, or period within which, the employee contributions are to be paid to the scheme	
		• the rate or amount of interest payable where the payment of contributions is late.	
		The date when employer contributions must be paid is the date on or before which they are due under the scheme in accordance with the scheme regulations (or other scheme documentation). Schemes should assess the timing of payments against the date specified.	Work ongoing to review and develop procedure
	161	Schemes should monitor contributions on an ongoing basis for all the membership categories within the scheme. Schemes should regularly check payments due against the contributions monitoring record.	
	162	Schemes should apply a risk-based and proportionate approach to help identify employers and situations which present a higher risk of payment failures occurring and which are likely to be of material significance and require the scheme manager to intervene.	
	163	Schemes should be aware of what is to be paid in accordance with the contributions monitoring record or other scheme documentation, which may be used by the pension scheme. Schemes should also have a process in place to identify where payments are late or have been underpaid, overpaid or not paid at all.	
Page 30	165	Schemes should have adequate internal controls in place to monitor the sharing of payment information between the employer, pension scheme and member. Where the necessary payment information is not automatically available or provided by employers, schemes should request the additional information they need. Schemes may not need to obtain payment information as a matter of course, only where it is required for effective monitoring.	Procedure in place within the Finance Section
	166	Scheme managers must record and retain information on transactions, including any employer and employee contributions received and payments of pensions and benefits, which will support them in their administration and monitoring responsibilities.	Procedure in place within the Finance Section
	167	Where the administration of scheme contributions is outsourced to a service provider, schemes should ensure that there is a process in place to obtain regular information on the payment of contributions to the scheme and a clear procedure in place to enable them to identify and resolve payment failures which may occur.	Procedures and policy in place

	When schemes identify or are notified of a problem, they should assess whether a payment failure has occurred before taking steps to resolve and, if necessary, report it. During their assessment, schemes should take into account:	Procedures and policy in place
1.50	• legitimate agreed payments made directly by an employer for scheme purposes, ie where the scheme has agreed that a contributions payment can be made late due to exceptional circumstances	
168	• legitimate agreed payment arrangements made between an employee and employer, ie where the employer has agreed that a contribution payment can be made late due to exceptional circumstances	
	contributions paid directly to a pension provider, scheme administrator or investment manager	
	any AVCs included with an employer's overall payment.	
	Where schemes identify a payment failure, they should follow a process to resolve issues quickly. This should normally involve the following steps:	Breaches Log and procedure in place.
169	a. Investigate any apparent employer failure to pay contributions in accordance with the contributions monitoring record or legal requirements.	
U	b. Contact the employer promptly to alert them to the payment failure and to seek to resolve the overdue payment. c. Discuss it further with the employer as soon as practicable to find out the cause and circumstances of the payment failure.	
) 90e 3	d. Ask the employer to resolve the payment failure and take steps to avoid a recurrence in the future.	
Provid	ing information to Members	
188	Scheme regulations must require scheme managers to provide an annual benefit information statement to each active member of a DB scheme established under the 2013 Act or new public body scheme. The statement must include a description of the benefits earned by a member in respect of their pensionable service.	Procedures in place
189	The first statement must be provided no later than 17 months after the scheme regulations establishing the scheme come into force.  Subsequent statements must be provided at least annually after that date.	Procedures in place
190	Statements must also comply with HM Treasury directions in terms of any other information which must be included and the manner in which they must be provided to members.	Annual Review exercise on All Wales basis
191	Managers of a scheme must also provide a benefit statement following a request by an active, deferred or pension credit member of a DB scheme if the information has not been provided to that member in the previous 12 months before that request.	Procedures in place
192	These benefit statements must include information about the amount of benefits by reference to a particular date and how they are calculated. The full details depend on the type of member making the request.	Compliant
193	The information must be given as soon as practicable but no more than two months after the date the request is made.	Procedures in place

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196	Under the Disclosure Regulations 2013, managers of a scheme must provide other information to members and others in certain circumstances (for example, on request). The Regulations set out the information which must be given, the timescales for providing such information and the methods that may be used. Not all information must be provided in respect of all public service pension schemes (there are some exemptions for specified public service schemes or according to the type of benefit offered), but information which scheme managers may need to provide includes:  • basic scheme information  • information about the scheme that has materially altered  • information about the constitution of the scheme  • annual report (this requirement will generally not apply to unfunded DB public service pension schemes and DB schemes for local government workers) information about funding principles, actuarial valuations and payment schedules (these requirements will generally not apply to unfunded DB public service pension schemes for local government workers)	Compliant. Misc regs require notifaction to members within timescales. Amber to reflect difficulties in notifying all deferred members of actual benefits within timescales. Interim letter issued to advise of benefit entitlement whilst actual benefits calculated
Page 32	<ul> <li>information about transfer credits</li> <li>information about lifestyling (this requirement will not apply in respect of DB benefits in public service pension schemes)</li> <li>information about accessing benefits, and</li> <li>information about benefits in payment.</li> </ul>	
197	The detail of the information that must be provided to scheme members and others and any exemptions are set out in the Disclosure Regulations 2013. Managers must provide the required information, along with confirmation that members may request further information and the postal and email addresses to which a person should send those requests and enquiries.	
198	Managers of a scheme must ensure that scheme members and others are given information in accordance with the Disclosure Regulations 2013, unless they are an 'excluded person' (as defined above).	

		The Disclosure Regulations 2013 make provision for scheme members and others to receive information that is relevant to their pension rights and entitlements under the scheme. The categories of people who are entitled to receive information vary according to the different types of information, and there are exemptions where information has already been provided in a specified period. The detail of who is entitled to any particular type of information is set out in the Disclosure Regulations 2013 but may include any of the following ('a relevant person'):  • active members  • deferred members  • pensioner members  • prospective members  • spouses or civil partners of members or prospective members  • other beneficiaries, and  • recognised trade unions.	
Page 33	200	Managers must disclose certain basic information about the scheme and the benefits it provides to a prospective member (if practicable to do so) or a new member. Where the manager has received jobholder information for the member or prospective member they must provide the information within a month of the jobholder information being received. Where they have not received jobholder information, they must provide the information within two months of the date the person became an active member of the scheme.	procedures in place. Compliant.
	201	Managers must also provide information on request to a relevant person within two months of the request being made, except where the same information was provided to the same person or trade union in the 12 month before the request.	Compliant. Procedures in place in workflow system.

203	Generally, schemes may choose how they provide information to scheme members, including by post, electronically (by email or by making it available on a website) or by any other means permitted by the law. For benefit statements issued under the 2013 Act, HM Treasury directions may specify how the information must be provided. Where schemes wish to provide information required under the Disclosure Regulations 2013 by electronic means there are important steps and safeguards that must first be met. These include:  • scheme members and beneficiaries being provided with the option to opt out of receiving information electronically by giving written notice to the scheme  • managers being satisfied that the electronic communications have been designed:  — so that the person will be able to access and either store or print the relevant information and  — taking into account the requirements of disabled people  • ensuring that members and beneficiaries who were members or beneficiaries of the public service pension scheme on 1 December 2010 (where the scheme had not provided information electronically prior to that date) has been sent a written notice (other than via email or website), informing them that:  — it is proposed to provide information electronically in the future and  — scheme members and beneficiaries may opt out of receiving information electronically by sending written notice.	Exercise carried out and majority of scheme documentation delivered electronically, except to those who have opted out of ecommunications
204	Where schemes make information or a document available on a website for the first time, they must give notice (other than via a website) to the recipient. They must ensure that the notice includes:  • a statement advising that the information is available on the website  • the website address  • details of where on the website the information or document can be read, and  • an explanation of how the information or document may be read on the website.	Compliant

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	205	When any subsequent information is made available on a website, managers of a scheme must give a notice (other than via a website) to recipients informing them that the information is available on the website. This notice will not be required where:  • at least two documents have been given to the recipient by hand or sent to the recipient's last known postal address  • each of those letters asks the recipient to give their electronic (email) address to the scheme and informs the recipient of their right to request (in writing) that information or documents are not to be provided electronically  • a third letter has been given to the recipient by hand or sent to the recipient's last known postal address and includes a statement that further information will be available to read on the website and that no further notifications will be sent to the recipient and  • the managers of the scheme do not know the recipient's email address and have not received a written request that information or documents are not to be provided to the recipient electronically.	Exercise carried out and majority of scheme documentation delivered electronically, except to those who have opted out of ecommunications
Page 35	206	In some cases, the Disclosure Regulations 2013 specify that information must be made available by one of the following methods:  • available to view free of charge, at a place that is reasonable having regard to the request  • published on a website (in which case the procedure to be followed before making information available on a website does not apply, except that the person or trade union must be notified of certain details)  • given for a charge that does not exceed the expense incurred in preparing, posting and packing the information, or  • publicly available elsewhere.	Compliant
2	207	Schemes should design and deliver communications to scheme members in a way that ensures they are able to engage with their pension provision. Information should be clear and simple to understand as well as being accurate and easily accessible. It is important that members are able to understand their pension arrangements and make informed decisions where required.	Ongoing Exercise
	/I IX	Schemes should attempt to make contact with their scheme members and, where contact is not possible, schemes should carry out a tracing exercise to locate the member and ensure that their member data are up-to-date.	Numbers of "Gone Away" members identified. Address tracing exercise commenced Oct 2020
	209	Where a person has made a request for information, schemes should acknowledge receipt if they are unable to provide the information at that stage. Schemes may encounter situations where the time period for providing information takes longer than expected. In these circumstances, schemes should notify the person and let them know when they are likely to receive the information. Scheme managers and managers (where different) must provide information in accordance with the time periods specified in the 2013 Act and Disclosure Regulations 2013.	Compliant
		To promote transparency, schemes should make information readily available at all times to ensure that prospective and existing members are able to access information when they require it.	Website, Intranet

216	Dispute resolution arrangements may require people with an interest in the scheme to first refer matters in dispute to a 'specified person' in order for that person to consider and give their decision on those matters. The specified person's decision may then be confirmed or replaced by the decision taken by the scheme manager after reconsideration of the matters.	Pensions Decision - Pensions Administration Manager. Employer decision - HR Manager
217	Scheme managers and specified persons (if used as part of a scheme's procedure) must take the decision required on the matters in dispute within a reasonable period of receiving the application. They must notify the applicant of the decision within a reasonable period of having taken it.	IDRP information made available to Specified Person
218	Internal dispute resolution procedures must state the manner in which an application for the resolution of a pension dispute is to be made, the particulars which must be included in such an application and the manner in which any decisions required in relation to such an application are to be reached and given. The procedure must specify a reasonable period within which applications must be made by certain people.	Detail in Letter.
219	Scheme managers must provide information about the scheme's dispute resolution procedure as well as information about The Pensions Advisory Service (TPAS) and the Pensions Ombudsman to certain people at certain stages.	Included in letters
Page 36	Scheme members expect their pension scheme to be managed effectively. Where a person with an interest in the scheme is not satisfied with any matter relating to the scheme (for example a decision which affects them), they have the right to ask for that matter to be reviewed.	Included in letters
222	Schemes can operate a two-stage procedure with a 'specified person' undertaking the first-stage decision. Alternatively, they may adopt a single-stage procedure if they consider that is more appropriate for their scheme.	Two-stage adopted. Stage 1 - Pensions Administration Manager. Stage 2 - Pension Fund Manager
223	With the exception of certain matters outlined below, the law does not prescribe the detail of the dispute resolution procedure. Schemes should decide on this and ensure it is fit for purpose.	Noted.
	Schemes may choose to specify time limits within which the following people must apply for a dispute to be resolved, following notifaction to them:	
	• scheme members	
224	• widows, widowers, surviving civil partners or surviving dependants of deceased scheme members	Within 6 months of being notified of decision
	surviving non-dependant beneficiaries of deceased scheme members, and	
	• prospective scheme members.	

225	If schemes decide to specify time limits, they should publish and make those time limits readily available to ensure that those with an interest in the scheme are aware that they must submit an application within a prescribed time limit.	Within 6 months of being notified of decision
226	Scheme managers must ensure their scheme's procedure specifies a reasonable period within which applications by the following people must be made:  • a person who has ceased to be within the categories in paragraph 224 above  • a person who claims that they were a person within the categories in paragraph 224 above and has ceased to be such a person, and the dispute relates to whether they are such a person.	Noted.
227	A reasonable period would be six months beginning immediately after the date on which the person ceased to be, or claims they ceased to be, a person with an interest in the scheme. However, schemes have the flexibility to exercise their judgement and take an application outside a specified time period, if appropriate.	6 months applied
Page 37	Managers and specified persons (where applicable) must decide the matter in dispute within a reasonable period of receiving the application. A reasonable period is within four months of receiving the application. In the case of a two-stage dispute resolution procedure, the reasonable period applies to each stage separately. Where a dispute is referred to scheme managers for a second-stage decision, the reasonable period begins when the managers receive the referral. However, there may be cases where it will be possible to process an application sooner than the reasonable time given. Where this is the case, there should not be a delay in taking the decision.	Matter to be acted upon quickly but within 4 months
229	There may be exceptional circumstances of a particular dispute which may prevent the process being completed within the reasonable time period stated above. For instance, where the dispute involves unusually complex and labour-intensive calculations or research, or delays occur that are outside the control of the scheme manager (or specified person), or because they need to obtain independent evidence.	Noted.
230	The regulator recognises that the circumstances of each dispute are different and decision times may vary. Schemes should be satisfied that the time taken to reach a decision is appropriate to the situation and be able to demonstrate this, if necessary.	Procedure is documented and evidenced
231	Applicants must be notified of the decision made by a scheme manager and specified person (where applicable) within a reasonable time period after the decision has been made123. Schemes should usually notify applicants of the decision no later than 15 working days after the decision has been made. However, there may be cases where it is possible to notify an applicant sooner than the reasonable time given. Where this is the case, there should not be a delay in notifying them of the decision.	Procedures in place to notify
232	Applicants must be notified of the decision made by a scheme manager and specified person (where applicable) within a reasonable time period after the decision has been made123. Schemes should usually notify applicants of the decision no later than 15 working days after the decision has been made. However, there may be cases where it is possible to notify an applicant sooner than the reasonable time given. Where this is the case, there should not be a delay in notifying them of the decision.	Procedures in place to notify

	233	Scheme regulations or other documents recording policy about the administration of the scheme should specify internal dispute resolution arrangements. Schemes should focus on educating and raising awareness of their internal dispute resolution arrangements and ensuring that they are implemented.	Included in correspondence.
	234	Schemes should ensure that the effectiveness of the arrangements is assessed regularly and be satisfied that those following the process are complying with the requirements set, which includes effective decision making. This is particularly important where the arrangements require employers participating in the pension scheme to carry out duties as part of the process, for example where schemes have implemented the two-stage procedure and employers are acting as the specified person for the first stage	Guidance provided to Employers and individuals where appropriate
	235	Schemes should confirm and communicate their arrangements to members, for example, in the joining booklet. Schemes should make their arrangements accessible to potential applicants, for example by publishing them on a scheme website.	Information readily available
Page 38	236	Scheme managers must provide the following information about the procedure and processes the scheme has in place for the internal resolution of disputes to certain people in certain circumstances124:  • prospective members, if it is practicable to do so  • any scheme members who have not already been given the information  • certain relevant people who request the information and who have not been given that information in the previous 12 months, and  • members or prospective members when schemes receive jobholder information, or when a jobholder becomes an active member, in connection with automatic enrolment.	Information available.
	237	Scheme managers must also provide the postal or email address and job title of the person to contact in order to make use of the internal dispute arrangements.	Included in correspondence
	238	In addition, scheme managers must provide information about TPAS and the Pensions Ombudsman at certain stages125. Upon receiving an application for the resolution of a pension dispute, scheme managers (or the specified person) must make the applicant aware as soon as reasonably practicable that TPAS is available to assist members and beneficiaries of the scheme and provide contact details for TPAS. When notifying the applicant of the decision, scheme managers must also inform the applicant that the Pensions Ombudsman is available to investigate and determine complaints or disputes of fact or law relating to a public service pension scheme and provide the Pension Ombudsman's contact details.	Included in correspondence

	Schemes can decide what information they need from applicants to reach a decision on a disputed matter and how applications should be submitted. Schemes should ensure they make the following information available to applicants:	
	the procedure and processes to apply for a dispute to be resolved	
239	• the information that an applicant must include	Information available.
	• the process by which any decisions are reached, and	
	an acknowledgement once an application has been received.	
240	When reviewing an application, scheme managers and specified persons (where relevant) should ensure that they have all the appropriate information to make an informed decision. They should request further information if required. Scheme managers and specified persons should be satisfied that the times taken to reach a decision and notify the applicant are appropriate to the situation and that they have taken the necessary action to meet the reasonable time periods. Scheme managers should be able to demonstrate this to the regulator if required.	Noted.
Repor	ting Breaches of the Law	
244	Schemes should be satisfied that those responsible for reporting breaches are made aware of the legal requirements and this guidance. Schemes should provide training for scheme managers and pension board members. All others under the statutory duty to report should ensure they have a sufficient level of knowledge and understanding to fulfil that duty. This means having sufficient familiarity with the legal requirements and procedures and processes for reporting.	Reporting Breaches Policy produced and available on Fund website
	Identifying and assessing a breach of the law is important in reducing risk and providing an early warning of possible malpractice in public service pension schemes. Those people with a responsibility to report breaches, including scheme managers and pension board members, should establish and operate appropriate and effective procedures to ensure that they are able to meet their legal obligations. Procedures should enable people to raise concerns and facilitate the objective consideration of those matters. It is important that procedures allow reporters to decide within an appropriate timescale whether they must report a breach. Reporters should not rely on waiting for others to report.	Reporting Breaches Policy produced and available on Fund website. Traffic light system included for determining seriousness

Sep-20

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	Procedures should include the following features:	Reporting Breaches Policy produced and available on Fund website. Traffic light system included for determining
	a process for obtaining clarification of the law around the suspected breach where needed	seriousness. Breaches Log kept and updated rebularly.
	a process for clarifying the facts around the suspected breach where they are not known	
	• a process for consideration of the material significance of the breach by taking into account its cause, effect, the reaction to it, and its wider implications, including (where appropriate) dialogue with the scheme manager or pension board	
246	• a clear process for referral to the appropriate level of seniority at which decisions can be made on whether to report to the regulator	
	an established procedure for dealing with difficult cases	
	• a timeframe for the procedure to take place that is appropriate to the breach and allows the report to be made as soon as reasonably practicable	
	• a system to record breaches even if they are not reported to the regulator (the record of past breaches may be relevant in deciding whether to report future breaches, for example it may reveal a systemic issue), and	
	a process for identifying promptly any breaches that are so serious they must always be reported.	
D 200	In deciding whether a breach is likely to be of 'material significance' to the regulator. It would be advisable for those with a statutory duty to report to consider the:	
5	• cause of the breach	
253	• effect of the breach	Detailed in Breaches Policy
	• reaction to the breach, and	
	• wider implications of the breach.	
	The breach is likely to be of material significance to the regulator where it was caused by:	
	• dishonesty	
	poor governance or administration	
255	slow or inappropriate decision making practices	Detailed in Breaches Policy
	• incomplete or inaccurate advice, or	
	acting (or failing to act) in deliberate contravention of the law.	

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## CYNGOR SIR POWYS COUNTY COUNCIL

Pension Board 5<sup>th</sup> March 2021

REPORT BY: Board Secretary

SUBJECT: Administration Activity Update

REPORT FOR: Information

## 1. <u>Introduction</u>

1.1 Further to the information provided at the November 2020 Pension Board meeting, this report contains the membership and Pensions Administration financial statistics for the period 1<sup>st</sup> October to 31<sup>st</sup> December 2020.

## 2. Pensions Administration Financial Statistics - Income & Expenditure

2.1

	Oct	Nov	<u>Dec</u>
<u>Payments</u>	Pension Fund	Pension Fund	Pension Fund
Pensions	2,033,446	2,022,495	2,043,836
Lump Sum	196,450	224,545	108,735
Transfers Out	77,557	1,769	185,397
Death Grants	99,102	32,347	106,333
Total Payments	2,406,555	2,281,155	2,444,301
Income			
Employee Contributions	(434,710)	(454,607)	(444,139)
Employer Contributions	(1,541,536)	(1,587,655)	(1,562,630)
Transfers In		(893,921)	(144,287)
Total Income	(1,976,247)	(2,936,183)	(2,151,056)

## 3. Pensions Administration membership statistics

3.1 The table below contains the detail of the movements of the scheme membership between the different statuses (Active member to a pensioner or deferred status for example) in the reporting quarter.

The column on the left shows the totals per status at the start of the period. The middle section shows the movements, which leaves the totals per status at the end of the period in the right hand column.

## Key:

## **Status**

- 1 Active Member
- 2 Undecided leaver (Deferred not yet processed)
- 3 Exit (Refund, Transfer Out)
- 4 Deferred member
- 5 Pensioner member
- 6 Dependant Member
- 7 Death
- 8 Awaiting Entry (Starter not fully processed)
- 9 Frozen Refund
- 10 Optant Out
- T Third Tier Cessation
- Z Aggregations

		Recalculation Date 1	01/10/2020	Recalculation Date 2	31/12/2020
Status	Description		Total 1		Total 2
1	Active		5672		5740
2	Undecided Leaver		770		840
3	Leaver - No Liability		13370		13475
4	Deferred Pensioner		6280		6236
5	Pensioner		4322		4339
6	Widow/Dependant		636		639
7	Death/Cess Liability		3674		3701
8	Awaiting Entry		4		4
9	Frozen Refund		574		578
0	Opt-Out		1247		1270
Z	Aggregation		1542		1709
			38091		38531

# 3.2 50/50 Scheme Membership

Active 19 Deferred 6 Frozen Refund 2

								Inhe	rent l	Risk					Resi	dual Risk	
Reporting Level	Risk Reference	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	I	Risk Rating	Current Controls	Risk Owner	Portfolio Holder	Proposed Further Actions / Controls	PI		Notes
	PEN001	01/11/2015		Pensions Administration	Failure to pay pensions and lump sums on time	Financial difficulty for the scheme member concerned, reputational risk to the Pension Fund, and additional cost to the employer where interest is payable as a result of late payment.	М	2	L	Low	Maintenance and update of Altair and Trent systems, sufficient staff resources and training. Quality assurance processes in place to check work done.	Pension Fund Manager		Review of process as part of the ongoing review of pensions administration processes following the implementation of the 2014 Scheme.	M L	Low	
	PEN002	01/11/2015		Finance	Failure to collect and account for pension contributions being paid over to the Fund on time by Fund employers.	Adverse audit opinion, potential delays to Fund employer FRS17/IAS19 reporting; and potential delay to production of annual report and accounts.		1	М	Low	Contrbutions received monitored on a monthly basis by Fund accounting staff.	Section 151 Officer	A Davies	Requirement that each end of scheme year, Fund employers certify that they have paid over contributions at the correct rates and on time.	LM	Low	
Pa	PEN003	01/10/2019		Finance	Insufficient Fund cashflow to meet liabilities as they fall due.	Immediate injections of cash from Fund employers would be required where Fund assets cannot be liquidated quickly. For now the Fund is cashflow positive but will not remain so for much longer, therefore requiring the use of investment income to subsidise the payment of pension benefits rather than being reinvested as now.	Н	3	М	Medium	Funding strategy statement. Will this year (2020) commission Fund actuary to undertake a Fund cashflow forecast based on Fund maturity	Officer	A Davies	Following completion of the fund actuary's cashflow forecast, review strategic asset allocation to ensure that cashflow remains positive (on a targeted and monitored basis) whilst at the same time ensuring that the Fund is not forced to liquidate assets on an unplanned basis.	MM	Medium	ō
ige 45	PENO04	01/11/2015		Pensions Administration	Inability to deliver service as a result of loss of pensions administration system, or any other system used in the provision of service (eg. pensioner payroll). Failure of any system used by the service as a result of a breach of cyber security.	Immediate injections of cash from Fund employers would be required where Fund assets cannot be liquidated quickly. For now the Fund is cashflow positive but will not remain so for much longer, therefore requiring the use of investment income to subsidise the payment of pension benefits rather than being reinvested as now.	L	1	L	Low	Business Continuity Plan for the Pensions administration service. Assurances received from all systems providers in relation to their current resilience to the threat of a failure in cyber security.	Manager	A Davies	Keep Business Continuity Plan under review. Periodic review by the Pension Board of provider assurances in respect of cyber secuity.	LL	Low	
	PEN005	01/11/2015		Pension Fund	Inability to deliver service as a result of the loss of key personnel	Failure to provide service at all, or at an acceptable level	L	1	М	Low	Business Continuity Plan in place for the pensions administration service	Pension Fund Manager	A Davies	Keep Business Continuity Plan under review	LM	Low	
	PEN006	01/11/2015		Pension Fund		Financial loss to the Fund	L	1	M	Low	Internal and External Audit regularly test that approriate controls are in place and are working effectively. Due diligence is carried out whenever a new investment manager is	Pension Fund Manager	A Davies	None	L M	Low	

								Inher	ent F	Risk					Resid	lual Risk	
Reporting Level	Risk Reference	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	ı	Risk Rating	Current Controls	Risk Owner	Portfolio Holder	Proposed Further Actions / Controls	PI	Risk Rating	Notes
LEVE	PEN007	01/01/2015	FSS	Pension Fund	employers with strong covenants, as consequence of increases in liabilities.	Employer contribution rates rise to unacceptable levels, putting upward pressure on Council Tax rates and the ability of Powys County Council to continue to deliver services to its communities.		1	М		Employers have Discretionary Powers Policies that help to control liabilities. In reality, little can actually be done in mitigation due to the fact that liabilities are largely determined by bond yields that are outside of the Fund's control.	Pension Fund Manager		Investigate further liability mitigations such as ill health strain insurance; developing guidance to assist employers to manage liability increases derived from their actions or inactions; and, work closely with the Fund actuary to determine appropriate valuation assumptions and deficit recovery strategies.	L M		
-	PEN008	01/01/2015	FSS	Pension Fund	contribution rates for Fund	Employer contribution rates rise to unsustainable levels that cause employers to become insolvent	L	1	н	Medium	Employers have Discretionary Powers Policies that help to control liabilities. In reality, little can actually be done in mitigation due to the fact that liabilities are largely determined by bond yields that are outside of the Fund's control.	Pension Fund Manager	A Davies	In process of developing risk sharing arrangements to enable employers with weak covenants to attain a degree of certainty over the level of employer contribution rates.	L M	Low	
age 46	PEN009	01/01/2015	FSS	Pension Fund	contribution rates for	Employer contribution rates rise to unacceptable levels that result in Powys County Council and other Employers being unable to provide appropriate services for its communities.	E L	1	М	Low	Use expert specialist consultants to help set and monitor investment strategy and investment manager performance and selection. Quarterly investment performance reports presented to	Pension Fund Manager	A Davies	Continual monitoring of performance; review of asset allocation strategy, including consideration of alternative asset clasees and non-market led assets.	L M	Low	
	PENO10	01/01/2015	FSS	Pension Fund	contribution rates for employers with weak covenants	Employer contribution rates rise to unsustainable levels that result in employers with weak covenants becoming insolvent.	L	1	Н	Medium	Use expert specialist consultants to help set and monitor investment strategy and investment manager performance and selection. Quarterly investment performance reports presented to	Pension Fund Manager	A Davies	Continual monitoring of performance; review of asset allocation strategy, including consideration of alternative asset clasees and non-market led assets.	L M	Low	
	PEN011 / 034 JCAD	01/01/2015	FSS	Pension Fund		Payment of incorrect pension benefits; provision of incorrect benefit estimates; failure to comply with governance standards; failure to meet HMRC tax requirements. Resulting in: loss of customer satisfaction / confidence; IDRP and Ombudsman appeals; TPR fines for non-compliance. Reputational Risk	H	α	L	Medium	Rigorous checking and authorisation procedures in respect of pension benefit calculations and payments; and, regular review of governance compliance policy. Staff training and development.	Pension Fund Manager	A Davies	Closer partnership working with employer payrolls to facilitate accurate data receipts; increased compliance oversight provided by Local Pensions Board.	M L	Low	

								Inher	ent F	Risk					Resid	lual Risk	
Reporting	Risk	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	ı	Risk	Current Controls	Risk Owner	Portfolio	Proposed Further Actions / Controls	PI		Notes
Level	PEN012	25/01/2016		Pensions Administration	Failure to hold scheme member's personal data securely.	Poor data quality; compromised data; fines	L	1	М	Rating Low	Compliance with Powys County Council Data Protection and ICT policies, including reference to remote/home working as appropriate.	Pension Fund Manager	Holder A Davies	Data protection audit in conjunction with TPR data quality standards to be undertaken regularly.	L M	Rating Low	
	PEN013	01/04/2015	TPR	Pension Fund	Failure to maintain and hold up to date and accurate pension records.	Payment of incorrect pension benefits; late payment of benefits; assessment of incorrect liability values. Resulting in loss of customer confidence and satisfaction; IDRP and Ombudsman appeals; and, incorrect assessment of employer contribution rates.	М	2	М	Medium	Pensions team work with employer payrolls to ensure data quality; data validation checks undertaken by team at each year end; validation checks carried out at each actuarial valuation (triennially) by the Fund actuary. Staff training and development.	Pension Fund Manager	A Davies	Additional data validation and quality checks to be implemented as required by the TPR code of practice.	L M	Low	
Page 47	PEN014	25/01/2016	CIPFA	Pension Fund	Lack of expertise of Pension Fund Officers and Head of Service	Poor decision making in relation to principal functions of the Pension Fund , particularly in relation to investments.	L	1	Н	Medium	Officers ensure that they receive appropriate training and are required to keep up to date with developments in pensions matters, as part of their periodic Individual Performance Reviews and by attending relevant conferences and seminars, by reading and through discussions with consultants and peers.	Pension Fund Manager	A Davies	Formalised Officer training via individual training plans based on the CIPFA 'Knowledge and Skills' framework, as is the the procedure for members of both Pensions & Investment Committee and the Pensions Board.	L M	Low	
	PEN015	25/01/2016	CIPFA	Pension Fund	Over-reliance on key Officers	When senior Officers leave or are on long term sickness, large knowledge gaps remain.	М	2	Н	Medium	In the short term, knowledge gaps can be filled by using our external colleagues from other Welsh Funds and buying in assistance from consultants.	Pension Fund Manager	A Davies	Formalise succession planning by including in Officer individual training plans for less senior Officers.	M L	Low	
	PEN016	25/01/2016		Pensions Administration	Failure to communicate effectively with stakeholders.	Scheme members unaware of their rights under the LGPS and make poor decisions in relation to pension rights. Employers unaware of the scheme regulations, the procedures and their responsibilities, resulting in poor or inappropriate decision-making and may adversely effect the flow of pensions data to the Pension Fund.	L	1	М	Low	the Pensions Support Manager is tasked with responsibilities in relation to scheme and Fund communications, as part of their Job Description. In addition, the Fund has a clear communications policy as well as a regularly updated website.		A Davies	No further action proposed.	L M	Low	

								Inher	ent R	Risk					Resi	dual Risk	
Reporting Level	Risk Reference	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	П	Risk Rating	Current Controls	Risk Owner	Portfolio Holder	Proposed Further Actions / Controls	PI	Risk Rating	Notes
	PENO17	26/01/2016		Pensions Administration	service in accordance with principles of equality.	Some stakeholders may be unable to access the service fully or at all. In the worst case scenario, this could result in court action against the Fund.	М	2			The Fund maintains a Welsh Language register in respect of scheme members and employers.	Pension Fund Manager		To urtilise technology to enable access to service and information for stakeholders with disabilities, other language needs etc.	LM		
	PEN018	01/01/2015	FSS	Pension Fund	Failure to collect payments due from ceasing employers with no active members.		L	1	М	Low	The Fund undertakes periodic reviews of the strength of employer covenants. For existing employers, the Fund requires that a guarantor, bond or 'risk sharing agreement' is in place. For all new employers, the Fund insists on either a guarantor or a bond being in place.	Pension Fund Manager	A Davies	No further action planned.	L M	Low	
Pa	PENO19	25/01/2016	SAB	Pension Fund	Pensions & Investment Committee	Poor decision making in relation to all aspects of the Fund, particularly those in relation to investment.	М	2	Н	Medium	The Fund adopts the CIPFA Knowledge and Skills Framework to inform its training plans for members of Pensions & Investment Committee (and the	Pension Fund Manager	A Davies	Rollout of individual training plans for all members. After each County Council election, specific training events are put on for new members elected to Pensions & Investment Committee.	L H	Medium	
ge 48		01/01/2015	FSS	Pension Fund	Pension Fund assets fail to deliver returns in line with the anticipated returns underpinning the valuation of liabilities over the long-term.	Increased employer contribution rates.	L	1	М	Low	Only anticipate long-term returns on a relatively prudent basis to reduce the risk of under-performance. Also monitors and analyses progress every three years for each employer. In addition, the Fund receives quarterly funding updates to help monitor the position.	Pension Fund Manager	A Davies	No further action planned.	L M	Low	
	PEN021	01/01/2015	FSS	Pension Fund		Failure to meet funding objectives.	L	1	Н	Medium	Use of a Fund specific benchmark, as recommended by the Fund's investment	Pension Fund Manager	A Davies	Nothing further planned	LH	Medium	
	PEN022	01/01/2015	FSS	Pension Fund		Failure to meet funding objectives.	L	1	М	Low	investment monitoring analyses market performance and active managers relative to their index banchmark	Pension Fund Manager	A Davies	Nothing further planned	LM	Low	

							1	Inhe	rent	Risk					Resi	dual Risk	T
Reporting	Risk	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	1	Risk	Current Controls	Risk Owner	Portfolio	Proposed Further Actions / Controls	PI		Notes
Level	Reference PEN023	01/01/2015	FSS	Pension Fund	To permit deficits to be eliminated over a recovery period rather than immediately, introduces the risk that action to restore solvency is insufficient bewtween successive measurements.	Increased employer deficit recovery payments.	L	1	M	Low Low	It is the practice to discuss every such situation with the Pension Fund actuary, for each individual employer. Moreover deficit recovery periods are generally restricted to no more than 25 years, or 40 years in very exceptional circumstances. Reviewed during triennial valuation	Pension Fund Manager	Holder A Davies	No further action planned.	L M	Rating Low	
	PENO24	01/01/2015	FSS	Pension Fund	Permitting contribution rate changes to be introduced by annual steps rather than immediately, introduces a risk that action to restore solvency is insufficient between successive measurements.	Increased employer contribution rates.	L	1	M	Low	Each individual employer situation is discussed with the Pension Fund actuary, with stepping restricted to three years, or 6 years, in very exceptional circumstances. Reviewed during triennial valuations.	Pension Fund Manager	A Davies	No further action proposed.	L M	Low	
Page 49		01/01/2016	FSS	Pension Fund	Pensioners living longer and, changing retirement patterns.	Increased employer contribution rates.	L	1	M	Low	Mortality assumptions are set with some allowance for future increases in life expectancy. The Fund actuary investigates these matters at each valuation or more frequently where appropriate. If significant demographic changes were to occur between valuations, the Pension Fund will advise employers accordingly and notify them of the likely impact on their contribution rates, reviewing bond values, as required.	-	A Davies	No further action proposed.	LM	Low	
	PEN026	01/01/2016	FSS	Pension Fund	1	Increase in employer contribution rates and deficit recovery payments.	L	1	M	Low	Employers are required to pay the capital costs of early retirements (pension strain), upfront for all cases. Ill health retirements and costs are monitored against Fund allowances.	Pension Fund Manager	A Davies	No further action proposed.	L M	Low	

## Risk Register

								Inhei	rent	Risk					Res	dual Risk	
Reporting	Risk	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	1	Risk	Current Controls	Risk Owner	Portfolio	Proposed Further Actions / Controls	PI	Risk	Notes
Level	Reference									Rating			Holder			Rating	
	PEN027 /	01/01/2015	FSS	Pension Fund	Fall in the returns on	Increase to the value placed on	М	2	M	Medium	Allowing for a risk-based	Pension Fund	A Davies	No further action proposed.	M	Medium	
	PEN 035 on				Government bonds.	Fund liabilities.					approach should limit the	Manager					
	JCAD										impact of short-term						
											changes in returns on						
											Government bonds. Some						
											investment in bonds also						
											helps to mitigate this risk.						
											Monitoring (quarterly) helps						
											to give an early warning of						
											significant changes.						
	PEN028	01/01/2015	FSS	Pension Fund	Pay and price inflation	Increased employer	м	2	М	Medium	Employers 'pay' for their	Pension Fund	A Davies	No further action proposed.	ММ	Medium	
		02,02,202			significantly more than	contribution rates and deficit		_			own salary awards and are	Manager					
					anticipated.	recovery payments.					reminded of the geared						
					and a parea.	recovery payments.					effect on salary-linked						
											pension liabilities.						
											Particularly where bias						
											towards longer serving						
											employees may be						
											considered.						
	PEN029	26/01/2016	SAB	Pensions	Failure to reconcile all relevant	Increase in Fund liabilities;	М	2	N/		Reconciliation Complete.	Pension Fund	A Davies	Appoint external partners to a) identify scale of	M	Low	
	PENUZ9	20/01/2016	SAB	Administration	active, deferred and pensioner	increase in Fund liabilities;	IVI	2	livi		Work on Rectification due	Manager		work required; b) bank 'quick wins' - both now	livi L	Low	
				Auministration	member GMP records against	contribution rates and deficit					to be complete by the end	iviailager		completed. Complete project by end of 2020.			
T	<b>/</b>										of 2020			completed. Complete project by end of 2020.			
(a)					the data held by DWP in respect						01 2020						
9						payment of incorrect pension benefits.											
age					out.	benefits.											

## Risk Register

								Inhei	rent	Risk					Resi	dual Risk	
Reporting	Risk	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	П	Risk	Current Controls	Risk Owner	Portfolio	Proposed Further Actions / Controls	PI	Risk	Notes
Level	Reference					,				Rating			Holder			Rating	
	PEN030	04/03/2016	LPB	Pension Fund	Insolvency of an investment	A reduction in the capital value	М	2	С	High	Diversification of	Section 151	A Davies	Increased investment manager diversification	L C	Medium	
					manager investing Pension	of the Fund; a loss of liquidity as					investment managers;	Officer		may be further facilitated by pooling via the			
					Fund assets.	creditors agree on distribution					adherence to the limits for			Wales Pension Partnership. As agreed by P & I			
						of assets; the costs of legal					individual investment			Committee on 9th February 2017, when			
						representation; and,					mandates as set out in the			entering into new contractual arrangements			
						reputational damage.					LGPS investment			with investment managers, contract			
											regulations; regular			documentation is to be referred to the Fund's			
											meetings with investment			legal advisers for review and appropriate due			
											managers undertaken by			diligence.			
											the Fund's investment						
											consultant; Statement on						
											Standards for Attestation						
											Engagements No. 16						
											internal controls are						
											monitored on an annual						
											basis; due diligence by						
											investment consultants to						
											ensure that custodians are						
											used by each investment						
											manager; equity investment						
											mandates are invested in						
											pooled funds; and, only well						
											respected and researched						
T											investment managers are						
~~											selected in the first place.						
age											De Dilligence carried out by						
)(											Wales Pension Partnership						
(0											and its advisers.						
5																	
<u> </u>							Ш		Ш				ļ		$oxed{oxed}$		
	PEN031	04/03/2016	LPB	Pension Fund	Pooling of Pension Fund assets		М	2	М	Medium			A Davies	Pooling vehicles to be structured so that each	L M	Low	
					with other LGPS Pension Funds.	Committee time and other					proposals; full transparency	Manager		participating Fund has full representation in the			
						resource with unknown					of all pool proposals and			pool; the pool structure enables full strategic			
						outcomes; front loaded costs					costs; full participation of			decisions to be retained by each individual			
						before potential savings are					the Pension Fund in all			Fund; and. economies of scale (based on			
						realised; potential loss of local					pooling development.			experience to date) indicate that savings will be			
						accountabilities; and, the loss of								made by the Fund that will exceed initial costs.			
						the primacy of the Fund and its											
						strategic needs.											

## Risk Register

								Inhe	rent	Risk					Res	idual Risk	
Reporting	Risk	Date Identified	Source	Service Area	Risk Identified	Potential Consequence	Р	Р	ı	Ris		Risk Owner	Portfolio	•	PI		Notes
Level	Reference PEN032	10/03/2017	LPB	Pension Fund	An admitted body ceasing to exist with insufficient funding or level of a bond available to meet all its Fund liabilities.	Unfunded pension liabilities being orphaned without sufficient funding/guarantees in place, resulting on increased liabilities falling on other Fund employers.	M	2	L	Low		Pension Fund Manager	A Davies	Regular review of admitted body covenants and financial health.	ML	Rating Low	
	PEN034/ 036 on ICAD	01/10/2019	LPB	Pension Fund	MIFID II ongoing compliance	Financial implications of not being treated as an institutional investor	Н	3	Н	Hig	h Regular Review of MIFID Status	Pension Fund Manager	A Davies		M N	Medium	
Pag	PEN035 / 037 on JCAD	29/03/2020	LPB	Pension Fund	Pension Fund Personnel and/or key suppliers are unable to work due to extreme weather, fire, epidemics		Н	3	Н	Hig	Business Continuity Plan, assesment of Pensioner Payroll services. Electronic implementation of paperwork.	Pension Fund Manager	A Davies		M	Medium	#REF!
e 52	PEN036	14/09/2020	LPB	Pension Fund	Board Chair in Summer 2021 and additional Scheme	Non compliance with Public Services Pension Act. Chalenge and scrutiny of the Pesions Regulator. Reduced standards of governance	Н	3	Н	Hig	h Procurement and Appointment exercises required. Work with Commercial Services Team to proceed accordingly	Pension Fund Manager	A Davies		M	Medium	
	PENO37	14/09/2020	LPB	Pension Fund	Administration Software Contracts	Falure to meet legislative requirements and administer the LGPS to scheme members. Risk of intervention by the Pensions Regulator, legal challenges, reputational risk	Н	3	Н	Hig	h Rigorous procurement exercises required at the appropriate time to identify most suitable software provider. Work with Commercial Services Team to identify.	Pension Fund Manager	A Davies		M	Medium	

## CYNGOR SIR POWYS COUNTY COUNCIL

Pension Board 5<sup>th</sup> March 2020

REPORT BY: Board Secretary

SUBJECT: Wales Pension Partnership Update

REPORT FOR: Information

## 1. <u>Introduction</u>

- 1.1 This report has been produced to provide Board with an update on the work undertaken on behalf of the Wales Pension Partnership (WPP) with pooling investments in Wales.
- 1.2 The last Joint Governance Committee (JGC) meeting was held virtually on the 10<sup>th</sup> of December 2020 and a link to the agenda is available here:

https://democracy.carmarthenshire.gov.wales/ieListDocuments.aspx?Cld=234&Mld=3563&Ver=4

1.3 The Next JGC meeting is scheduled to take place virtually on the 24<sup>th</sup> of March 2021.

## 2. Pooling investments in Wales

- 2.1 Work has been continuing on the following items:
  - Governance;
  - Policies
  - Responsible Investment (including voting and engagement)
  - Scheme Member representation on the Joint Governance Committee (JGC)
  - Training and meetings; and
- 2.2 **Scheme Member representation on the JGC.** The JGC is a joint committee constituted under the Local Government Act 1972 and therefore Member Representatives could only join the JGC as co-opted Members in a non-voting capacity. To allow this to happen, the Inter Authority Agreement would need to be amended and the amendments would need to be taken to all eight constituent authorities for approval. The Officer Working Group will develop a person specification and selection process and present it at a future JGC for formal approval.
- 2.3 **Voting Policy.** Robeco were appointed as the WPP's Voting and Engagement Service provider in March 2020. Following adoption by the JGC, Robeco's voting policy was approved with the understanding that it could be developed and tailored specifically to the WPP and its Constituent Authorities over the next 12 months.
- 2.4 **Training**. The WPP held a training event on the 24<sup>th</sup> of February which was open to members of Pension Committees, Boards and Officers. The topics covered were:

- Review/Decision Making Process Regulatory Requirements

Further training events are planned, details of which will be circulated to Board accordingly.

#### 3. Recommendation

Note the content of this report.

## CRONFA BENSIWN POWYS PENSION FUND

# **Knowledge and Skills Framework Policy**

## 1 <u>Introduction</u>

- 1.1 This document sets out the policy of the Powys Pension Fund in relation to the knowledge and skills requirements that it places upon those serving as members of either:
  - The Powys County Council Pensions & Investment Committee (being the principal decision-making and management body for the Powys Pension Fund), or
  - The Powys Pension Board
- 1.2 Commitment to this policy is an obligation placed upon those concerned as part of the discharge of their duties; as a matter of best practice and good governance.

## 2 Knowledge and Skills Framework

- 2.1 The Powys Pension Fund has adopted the CIPFA Knowledge and Skills Framework, as set out in the Code of Practice on pensions, in partnership with the Pensions Regulator. The Framework provides a roadmap to the knowledge and skills that should be held by those involved in the management and governance of the Powys Pension Fund, who are not themselves pension professionals. Whilst the Regulator provides access to relevant study and training materials.
- 2.2 All relevant Members will be assessed against the criteria set out in the Framework, as soon as possible following their appointment. This will be done by the completion of a Member Training Needs Self-Assessment Form.
- 2.3 On completion of the self-assessment form, the Section 151 Officer will assess the Member against the Framework criteria and determined what training is required to be completed and within what time period.
- 2.4 In total there are 6 areas of knowledge and skills that CIPFA have identified as the core technical requirements:
  - pensions legislative and governance context
  - pensions accounting and auditing standards
  - financial services procurement and relationship management
  - investment performance and risk management
  - financial markets and products knowledge
  - actuarial methods, statements and practices.

# 3 <u>Meeting Knowledge and Skills Needs</u>

- 3.1 Identified knowledge and skills needs may be met by a variety of methods that will include, but are not restricted to:
  - completion of specific modules in the e-Learning Public Service toolkit provided free online by the Pensions Regulator
  - attendance at external training events for pension trustees and/or board members
  - attendance at internal training events facilitated by Powys Pension Fund or Powys County Council
  - attendance at pension conferences, seminars and workshops that cover fund investment, scheme administration, fund governance, actuarial matters or other relevant areas.

## 4 Continuing Development

- 4.1 Pension fund matters do not stand still. Therefore, there will be a requirement to undertake continual development to remain up to date with general pensions and LGPS specific issues. The requirement is for all relevant Members, regardless of professional background, to undertake a minimum of 4 days continuing development in each scheme year (ending 31st March).
- 4.2 Completion of this requirement may be achieved by a range of attendances at, for example, LGPS Trustees Conference or LAPFF seminars.

## 5 Accountability and Transparency

- 5.1 Accountability and transparency are principles of good governance and best practice. Therefore, knowledge and skills needs, training and development undertaken and continuing development, will be monitored and recorded and published annually.
- 5.2 Failure by a Member to meet their obligations under this policy, may result in them being barred from serving on either the Pensions & Investment Committee or the Powys Pension Board, as applicable, and as determined by the Section 151 Officer.

Drafted: June 2015 Approved: 16<sup>th</sup> July 2015

Last Revised: January 2020



# CRONFA BENSIWN POWYS PENSION FUND

MEMBER KNOWLEDGE & TRAINING NEEDS SELF-ASSESSMENT FORM

Last Reviewed November 2020

## Introduction

In accordance with the requirements of the Public Service Pensions Act 2013, the CIPFA Knowledge & Skills Framework and the policy adopted by the Powys Pension Fund in July 2015, members of both the Pensions & Investment Committee and the Pension Board are required to have knowledge and understanding of:

- pensions legislative and governance context
- pensions accounting and auditing standards
- financial services procurement and relationship management
- investment performance and risk management
- financial markets and products knowledge
- actuarial methods, statements and practices.

They are also required to be conversant with the Powys scheme and policy documentation.

This self-assessment is designed to help Members to identify their current level of knowledge and in which areas they may need further training or development.

# **Completing the Self-Assessment**

When completing the self-assessment, it is important that you assess your own level of knowledge as accurately and as honestly as possible so that your specific and personal development and training needs can be identified. Please assess your knowledge and understanding of each aspect, by ticking the appropriate box against the following scale:

Tick Box	Knowledge	Experience
Α	Detailed understanding	Fully competent in the subject to a
		high level of detail
В	Reasonable understanding	Reasonable level of knowledge /
		competence in the subject
С	Limited understanding	Some knowledge or exposure to
		the subject
D	Not sure	No / limited knowledge or exposure
		to the subject

Please complete the self-assessment. Should you have any queries in relation to any aspect of the self-assessment, please contact the Pension Fund Manager.

# MEMBER KNOWLEDGE AND TRAINING NEEDS SELF-ASSESSMENT

Name:				
I am a Mer	mber of (delete as r	required):		
PCC Pens	ions & Investment	Committee /	Powys Pension Board	

## **Section A: Legislation**

Members are required to have a general (rather than in-depth) knowledge and understanding about the legislation relating to pensions in general.

## 1. The law relating to pensions.

This includes occupational pensions' legislation (in outline) and the key provisions of related legislation that affects the Powys Pension Fund and impacts on the roles and activities of the Members of either the Pensions & Investment Committee and/or the Powys Pension Board.

I hav	e knowledge and understanding of:	Α	В	С	D
1.1	Occupational pensions legislation: Including: key provisions of the Local Government Superannuation Act 1972, the Local Government Pension Scheme Regulations 2013, the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009, Pensions Act 1995, Public Service Pensions Act 2013, Codes of practice and guidance issued by The Pensions Regulator.				
1.2	The tax privileges and requirements for occupational pension schemes: Including: the relevant provisions of the Finance Act 2004 e.g those that set the conditions to be met by a Registered Pension Scheme; allow personal pensions and occupational pensions to run concurrently; Fund obligations in respect of scheme payments (both authorised and unauthorised) and in relation to Lifetime and Annual Allowances.				
1.3	Pensions related legislation: Including: anti-discrimination; arrangements for giving advice on pensions; civil partnerships; local government compensation arrangements; data protection;				

	employment rights; money laundering; parental leave; divorce.			
1.4	The specific powers of the Secretary of State in the event of a disagreement between the Pension Fund and one of the participating employers.			
1.5	<u>Dispute resolution:</u> Including: the Internal Disputes Resolution Procedure of the LGPS; the role of the Pensions Advisory Service; the Pensions Ombudsman.			
1.6	The law relating to internal controls and sound administration: Including the obligation to administer the scheme in accordance with legal and regulatory requirements, such as those imposed by the Disclosure of Information Regulations.			
1.7	The interface between occupational schemes and state pension provision: Including the implications of contracting out and the relationship between pension scheme benefits and means tested state benefits.			
1.8	The obligation on employers to offer a qualifying scheme for all employees under Automatic Enrolment regulations			
		$\sqcup$		
1.9	An understanding of how the roles of the Pensions Regulator, Pensions Advisory Service and the Pensions Ombudsman relate to the working of the scheme.			

## **Section B: Funding and Investment**

Members are required to have knowledge and understanding about the principles relating to the funding of occupational pension schemes and the investment of the scheme's assets.

## 2. Investment.

This includes the major asset classes and their risk profiles as well as information about other asset classes and the principles of risk and reward.

I hav	e knowledge and understanding of:	Α	В	С	D
2.1	Capital markets:				
	Including: in broad terms, the effect of economic cycles.				
2.2	The major asset classes and their characteristics:				

	Equities, Bonds, Property, Cash		
2.3	The implications of overseas investment:		
	Including foreign exchange risk and political risk		
2.4	The existence of other asset classes, instruments		
	and techniques:		
	Including: amounts used as an asset class; default funds		
	and life-styling arrangements (DC); with profits		
	arrangements.		
2.5	The balance between risk and reward:		
	Including: the nature of risk; risk/reward profile of each		
	major asset class; basic principles of matching assets to		
	liabilities (DB); the basic principles of matching assets to		
	pension expectations (DC); basic principles of managing		
	risk by diversification of asset classes.		

# 3. Funding.

This includes the principles relating to the way in which funding is dependent upon the contributions and the value of the liabilities of the scheme.

I have	e knowledge and understanding of:	Α	В	С	D
3.1	How the funding for occupational defined benefit arrangements works in general and specifically for the LGPS.				
3.2	How liabilities are valued for different purposes: Including: the significance of future cash flows; the importance of assumptions and their impact; the volatility of the value of liabilities.				
3.3	How the market value of assets is assessed.				
3.4	Funding measures: Including: the measurement of liabilities; the setting of contribution rates (e.g recovery plan in the event of a deficit).				
3.5	Potential risks to the ability of the scheme to pay benefits: Including: the financial instability of any scheme employer; transferring liabilities to a new employer; unusually high salary increases; the volatility of assets relative to liabilities.				

3.6	The importance of complete, accurate and up-to-date		
	member data:		
	Including the need for robust processes and systems; the		
	need for employers to be aware of and accept their obligations.		
	obligations.		
3.7	The impact of discretionary powers:		
	Including the impact of employer decisions e.g. augmentation.		
3.8	The nature and status of professional advice.		
3.9	<u>Transfers and bulk transfers in and out of the</u>		
	scheme:		
	Including: the responsibility of the Fund to decide upon the calculation of transfer values.		
3.10	A broad understanding of the implications of accepting new employers into the Fund and of the cessation of existing employers.		
3.11	An awareness of the importance of monitoring early and ill-health retirement strain costs.		

# 4. Contributions.

This includes the principles relating to the funding of schemes and the way in which contribution levels are dependent upon the funding of the scheme.

I hav	e knowledge and understanding of:	Α	В	С	D
4.1	The nature of the employer/trustee and the effect of the scheme's funding level on scheme employers.				
4.2	The way in which an employer's admission agreement reflects their ability to fund the scheme.				
4.3	The calculation of regular contributions to fund liabilities for future accruals.				
4.4	The setting of special contributions for past service, including agreement on a recovery plan.				
4.5	Member contributions including: regular and additional contributions (e.g. AVCs and APCs); other concurrent member pension arrangements (e.g. FSAVCs, personal pensions and stakeholder pensions); the timelines of payments to the scheme; the importance				

	of complete, accurate and up-to-date member records; the importance of robust systems and processes.		
4.6	The role of the scheme employer in the calculation and collection of member contributions.		

# 5. Strategic Asset Allocation.

This includes the principles relating to the suitability of different asset classes to meet the liabilities of the scheme.

I hav	have knowledge and understanding of:				D
5.1	The process of strategic asset allocation including: the importance of selecting an appropriate mix of asset classes and taking account of the correlation between them and the Pension Fund's investment objectives.				
5.2	The characteristics of alternative asset classes and financial instruments.				
5.3	The use of specialised investment techniques including liability driven investment arrangements.				
5.4	Reviewing asset allocation decisions including regular review and the response to any change in the maturity or the status of the scheme.				

## 6. AVC Investment Choices.

This includes the principles relating to the choice of investments.

I hav	e knowledge and understanding of:	Α	В	С	D
6.1	The implications for scheme members of the investment strategies adopted by the Fund's chosen AVC providers including: whether or not the providers offer investment choices to members; the range of investment choices where they are offered; the suitability of investment choices offered; the implications of a default investment choice; the implications of life styling as a default investment choice.				
6.2	The importance of member understanding of investment risk.				

# 7. Fund Management.

This includes the principles of fund management and how performance can be measured.

I hav	Α	В	С	D	
7.1	The structure of investment portfolios including: active vs. passive management; pooled funds v. segregated portfolios; re-balancing portfolios; and, investment styles.				
7.2	The selection of fund managers.				
7.3	Investment mandates including: an understanding of the nature of the contractual relationship between Pensions & Investment Committee and the Fund's asset managers; and, the fee structure and charges.				
7.4	Measurement of performance including the use of indices, benchmarks and targets.				
7.5	The mechanisms for monitoring investment arrangements and investment managers, including reports from investment managers; implications of changes within investment managers' organizations; compliance with the investment strategy statement (ISS); the completeness and accuracy of records; the calculation and the impact of charges and fees; transitional asset management; robust processes and systems.				
7.6	The importance of sound custody arrangements including adequate monitoring and accurate record keeping.				
7.7	The importance of responsible ownership of assets including the extent to which social, environmental and ethical considerations are taken into account when making investment decisions; the corporate governance of the companies in which the Fund invests; the extent to which (if at all) the Fund will exercise its voting rights; and the Fund's membership of the Local Authority Pension Fund Forum (LAPFF).				
7.8	The Myners principles for the governance of the investment decision making process including associated CIPFA and SOLACE guidance; the need to set targets				

	for the Pensions & Investment Committee and to report against them.		
7.9	An awareness of the limits placed by regulation on the investment activities of the Fund.		

## **Section C: Scheme Documentation**

Members need to be familiar with the documents that are specific to their own scheme so that they are able to make use of these documents in carrying out their functions.

# 8. The Local Government Pension Scheme Regulations.

This includes any subsequent amending regulations.

I hav	e knowledge and understanding of:	Α	В	С	D
8.1	The duties, powers and discretions of the Pension Fund.				
8.2	The balance of power between the Fund Employers and the Pension Fund including when it is appropriate to exercise various Pension Fund powers.				
8.3	Classes of members in the scheme including membership eligibility criteria.				
8.4	Benefits under the scheme including the circumstances, both current and historic, under which benefits are payable; how they are calculated and how payments are made.				

# 9. Investment Strategy Statement (ISS).

I have	have knowledge and understanding of:		В	С	D
9.1	Roles and responsibilities for preparing the ISS				
9.2	The Fund's investment objectives and asset allocation strategy.				
9.3	The contents of the ISS including legal and regulatory requirements covering the contents of the ISS.				
9.4	Monitoring and updating the ISS as appropriate.				

# 10. Funding Strategy Statement (FSS).

I have	e knowledge and understanding of:	Α	В	С	D
10.1	Responsibilities for preparing the Funding Strategy Statement.				
10.2	The Fund's statutory and strategic funding objectives.				
10.3	Contents of the Funding Strategy Statement.				
10.4	Monitoring the Funding Strategy Statement including regular monitoring and special review in the event of change.				

## 11. Other scheme documentation.

This includes the Fund's Annual Report & Accounts as well as scheme guides and leaflets issued to scheme members on all aspects of the Local Government Pension Scheme.

I have	knowledge and understanding of:	Α	В	С	D
11.1	Scheme guides, leaflets and other member communications.				
11.2	Principle results contained within the most recent Actuarial Valuation Report and subsequent actuarial advice including the deficit recovery plan; and, the importance of inter-valuation monitoring.				
11.3	Minutes of Fund related meetings and the importance of policies and issues contained within them.				
11.4	Stewardship reports including compliance issues.				
11.5	Internal and external audit reports, including checks on the adequacy and robustness of systems and procedures used in member communications.				
11.6	The Fund's Annual Report & Accounts.				
11.7	Agreements and contracts including those with professional advisers and service providers.				
11.8	Committee or Council approved policies and				

	procedures, including the internal disputes resolution procedure (IDRP), managing conflicts of interest, the Risk Register.		
11.9	Statement of compliance with the Myners' Principles.		
11.10	Terms of reference of both the Pensions & Investment Committee and the Pensions Board.		
11.11	Pensions & Investment Committee and Board member skills audit, training needs analysis and training log.		

# 12. Comments.

or knowledge needs for which you think training would be appropriate.									



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Breach No Y	YEAR	Breach Type	Nature of Breach	Breach Description	Action	Material Significance (Y/N)	P & I Committee Notified	Pension Board Notified	TPR Notified	RAG Status
				Disclosure Regulations state that any deferred leaver should be notified of their deferred benefit options within two months of the fund receiving complete leaver information from the employer.						
				Due to the backlog of casework in the fund these deadlines have not been met for a number of historic deferred members. Cause: The backlog has occured through the introduction of the new LGPS and the increased complexity around administration (aggregations, final salary links etc). An						
				increase in the numbers of deferred pensioners who have left employmment through reorganisations in recent months has also had an impact. <b>Effect:</b> although a breach, it is not	New letter produced and issued to leavers upon					
				considered material, as the information is not critical when making future decisions. Where a deferred member reaches retirement age their calculation will be completed at that point. This is a	notification of leaving, stating their entitlements upon leaving membership of the LGPS (i.e. under 2 years =					
1 2	2018/19	Administration	Late Notification of deferred Benefits	national issue for most funds across the LGPS.	refund, over 2 years = Deferred)	N	N	Υ	N	
			Automatic payment of refund after 5 years	s Members have been contacted requesting bank details in order to pay refunds, however, no reply	The National Technical Group has recommended to the SAB that the regulations in respect of refunds is amended					
2 2	2018/19	Administration	for post 2014 leavers	has been received from the scheme members. 46 members to 31.12.20	and reflects the position prior to April 2014.	N	Υ	Υ	N	

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## CYNGOR SIR POWYS COUNTY COUNCIL

Pension Board 5<sup>th</sup> March 2021

REPORT BY: Board Secretary

SUBJECT: Powys Pension Board Communications Log

REPORT FOR: Information

## 1. <u>Introduction</u>

**1.1** This report lists the communications issued to the Board in between the official meetings, for information and discussion as required.

## 2. Communications Log

2.1

Communication	Date Sent
TPR Email Update	06.11.20
TPR Email Update	27.01.21
TPR Administration & Governance Survey	24.02.21

# 3. Recommendation

Note communications issued.

